

2025 SPRING REVENUE ESTIMATING CONFERENCE

MARCH 21, 2025





Department Of Tourism

MARCH 21, 2025

PRESENTED BY: Alani Henneman

Agenda

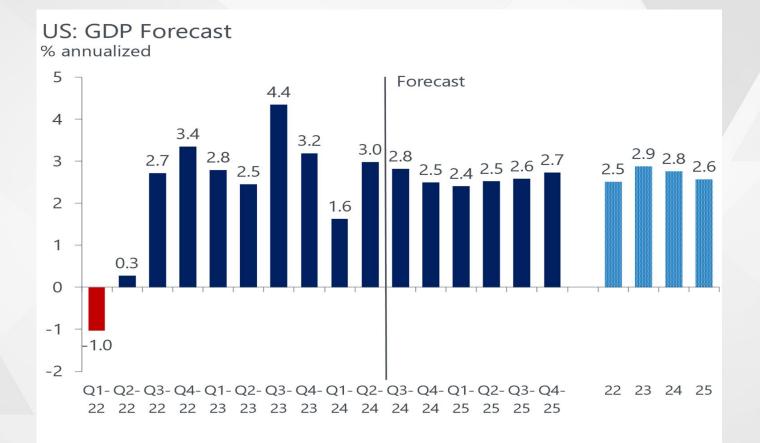
- •Economy & Travel Outlook
- •Airlift
- Accommodations
- •Cruise
- •STR
- •Revenue
- •Tax Revenue



2026 Economy and Travel Outlook



Economy will remain solid in 2026.



UNITED STATES VIRGIN ISLANDS

Source: Oxford Economics November 2024 forecast

Leisure travel intentions remain

strong among higher-income households

81% <\$50K \$50-\$99K \$100-\$149K \$150K-\$249K \$250K+ Ouarter of Survey Light gray bars represent the average for all 2021 Q3 2022 Q3 2023 Q3 2024 Q3 survey respondants

> Source: MMGY Portrait of American Travelers; Tourism Economics Symphony



Planning Leisure Travel Within the Next 6 Months % of American Consumers

Fundamentals are solid.

"Consumers are continuing to prioritize <u>premium experiences</u>, and our <u>core</u> <u>customer base is in a healthy financial</u> <u>position</u> with travel remaining a top spend category."

Delta earnings call (Oct 10, 2024)

"We continue to see a very positive sentiment from our customer in a macro environment that favors growing demand for experiences and vacations. <u>American households are</u> <u>wealthier than ever</u> with continued wage growth and low unemployment driving strong consumer spending."

Royal Caribbean earnings call (Oct 29, 2024)



Potential policy impacts: inbound travel

Category	Examples with less impact to travel	Examples with greater impact to travel
Visa impediments	• Slower visa processing, reduced consulate staff, increased scrutiny on some origins	• Greater visa impediments, such as extended processing times, caps on the number of visas issued, country-specific travel bans
Immigration	 Rhetoric and publicized examples of immigration enforcement Minimal impact to travel, with some hesitancy by travelers from certain origins (Mexico and Latin America, Middle East) 	 More concern that rules could change, mistakes could happen, greater level of uncertainty Some potential travelers across the globe hesitate and/or book alternative destinations
Trade war response	• Foreign government tones generally discouraging travel to US	• Tit-for-tat responses by foreign governments, such as restrictions on group travel to US, restrictions or impediments on leisure travel



Drivers & Headwinds

Domestic Leisure

- + Real income growth
- + Solid balance sheets
- + Modest inflation
- + Tax cut extensions
- Softening labor market
- Potential equity market correction

Domestic Business

- + Lower interest rates
- + Expansionary fiscal policy
- + Tax cut extensions
- Potential inflation from tariffs
- Immigration restrictions

International

- + Pent up demand
- + Reduced visa wait times
- + Outbound plateau
- Dollar strength
- Travel restrictions
- Trade war response
- Visa processing risk
- Sentiment effects



2026 U.S. Virgin Islands Outlook



Air Capacity & Visitors

Post COVID, the U.S. Virgin Islands has seen significant increase in airlifts to the destination. There is a projected **1.7 percent rise in non-stop flights** from the U.S. in 2025 compared to 2024, a **20 percent increase** when compared to 2023

STT is projected to have the same seat capacity in 2025 as 2024. STX has a projected increase of 20.2% compared to 2024. Compared to 2023 STT is up 18.4% and STX is up 56.5%

Data represents Continental US Origin Markets 2025 = January - August



Air Arrivals – Continental U.S.

Destination	2023	2024	Change	Destination	Feb 2024 YTD	Feb 2025 YTD	Change
St. Thomas/St. John	618,820	722,321	17%	St. Thomas/St. John	140,630	137,907	-2%
St. Croix	163,202	186,400	14%	St. Croix	40,518	39,362	-3%
USVI	782,022	908,721	16%	USVI	181,148	177,269	-2%

2024 exceeded all historic air-arrivals and was a record-breaking year!



Source: BER 2025 - Internal Dept of Tourism data

Regional Flights Breakdown

Regional Aircraft - STT	Weekly Flights	Seats	Regional Aircraft - STX	Weekly Flights	Seats
Winter 2024-25	166	2,272	Winter 2024-25	112	2,016
Summer 2025	158	2,167	Summer 2025	95	1,603

The regional aircraft Seats/Flights have increased from Winter 2023-24 and Summer 2024.

Source: Air STATS January 2025 Winter = December – March; Summer = May - August



Weekly Flights/Seat – Continental U.S.

Time Period	Weekly Flights Seats Territory-Wide	
Summer 2023	106	17,360
Winter 2023-24	164	26,908
Summer 2024	134	22,951
Winter 2024-25	153	25,659

Destination	Forecasted Weekly Flights	Seats
St. Thomas - Summer 2025	117	18,706
St. Croix - Summer 2025	23	4,148

Source: Air STATS January 2025 Winter = December – March; Summer = May - August



All Accommodations 2024

Туре	St. Croix	St. Thomas / St. John	Estimated Total Accommodations
Hotel/Resort Rooms	1,000	2,286	3,286
Villa	300	600	900
Charter Yachts		250+	250+
Timeshares		1,022	1,022
Airbnb/VRBO, etc.	1,190	4,579	5,769



Hotel Development

- Hampton by Hilton St. Thomas
 126 rooms (2025)
- Hotel on the Key St. Croix
 78 rooms (2026)
- Hibiscus Hotel St. Croix
 100 rooms (2025-2027)
- Sugar Bay St. Thomas
 300 rooms (TBD)
- Hotel 1829- St. Thomas
 6 rooms (currently available); 11 rooms (2026)
- Lovango- St. John
 - 10 cottages (2025)
- Total New Rooms in St. Croix = 178
- Total Now Deams in St. Thomas/St. John 152



Sharing Economy

Time Period	Revenue February	Revenue Last 12 Months
2023	\$31,539,065	\$337,029,716
2024	\$36,582,528	\$319,416,225
2025	\$39,204,669	\$358,338,165

Time Period	Supply Nights / Demand Nights – February	Supply Nights / Demand Nights – Last 12 Months
2023	97,764/68,983	1,275,901/ 750,108
2024	113,804/84,745	1,308,839/737,665
2025	116,060/82,747	1,418,386/826,990



Cruise STT and STX

- Cruise ship passenger volumes for 2025 is expected to exceed 2024 levels for the USVI.
- Cruise passengers increased by 90,000 territory wide in 2024.
- Projected passengers for 2025 is 1.8 million:
 - WICO: 980,000 Passengers
 - Crown Bay: 580,000 Passengers
 - AAMF: 200,000 Passengers
- Preliminary projected passengers for 2026 is 1.9 million



Source: BER, VIPA, WICO

Cruise STT and STX 2024

Destination	Port	Calls / Passenger Numbers
St Thomas / St. John	Crown Bay	211 / 542,071
St. Thomas / St. John-	WICO	284 / 988,862
St. Croix	AAMF	71 / 169,228
Total Cruise Passengers for 2023	1,70	00,161



Source: BER, VIPA, WICO

STR Data YTD 2024 vs. 2023



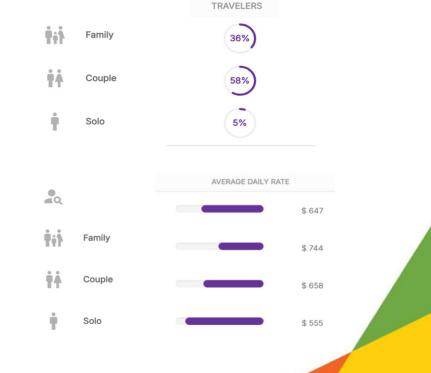
USVI Media Performance

USVI MEDIA PERFORMANCE SHINES

When visitors view a USVI ad and books:

- The average LOS (flight) is 6 nights, 22% higher than the totality of USVI visitors.
- The ADR is \$647, 18% higher than the totality of USVI visitors.
- Families carry the highest ADR at \$744 and comprise 36% of bookings.
- Couples make up 58% of bookings among those exposed to USVI advertising.

2024 (data pulled 2/26/25)



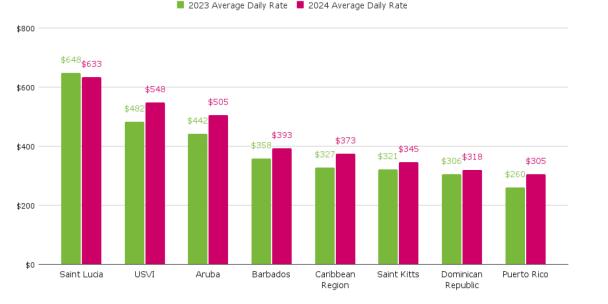


Source: USVI-Adara Media Impact

ADR Up for USVI

ADR UP ACROSS THE CARIBBEAN REGION

Average Daily Rate by Destination





Country

Source: Adara Ecosystem



Hotel Tax Revenue Collected YTD & FY

Time Period	Revenue Collected	Time Period	Revenue Collected
FEBRUARY YTD FY 2023	\$13,354,061	FISCAL YEAR 2023	\$42,193,979
FEBRUARY YTD FY 2024	\$16,687,097	FISCAL YEAR 2024	\$51,201,594
FEBRUARY YTD FY 2025	\$16,941,557	FISCAL YEAR 2025 – Projected	\$49,000,000



Tax Revenue Estimate Snapshot

Industry Projected Growth:

- Projected growth rate of 2% for FY 2025
- Projected growth rate of 4% for FY 2026

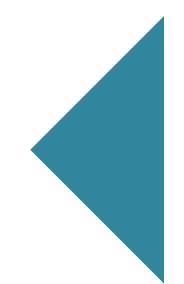
Projected Collections:

- 2024 Hotel Room Tax Collection: \$48,798,137
- 2025 Hotel Room Tax Collection: **\$50,750,063**



THANK YOU









MARCH 21, 2025

USVI BUREAU OF ECONOMIC RESEARCH

PRESENTED BY: MS. BERNESHA LIBURD

PRESENTATION CONTENTS



USVI ECONOMY 2025

- Expanding tourism sector, a recovering labor market, enhancements in infrastructure, and significant business investments.
- Year-to-date, most economic indicators demonstrate a commendable level of sustainability.
- Recognizing the potential challenges posed by global and geopolitical uncertainties is essential.





Usvi Gross Domestic Product (GDP)

The Bureau of Economic Analysis (*BEA*), in collaboration with the Bureau of Economic Research (*BER*).

For 2024, the United States' GDP is up 2.8% from the previous year.

Data is subject to revision.



UPDATE ON USVI GDP PAUSE

- A 2024 report from the Government Accountability Office (GAO) found that nearly 90% of U.S. federal statistics exclude the U.S. Virgin Islands (USVI).
- The Office of Insular Affairs (OIA) Technical Assistance Program (TAP) has been used to fill data gaps, such as the USVI GDP, but it competes with many other priorities.
- In 2024, OIA received over \$100 million in requests for only \$22 million available for TAP.





Usvi Visitor Arrivals

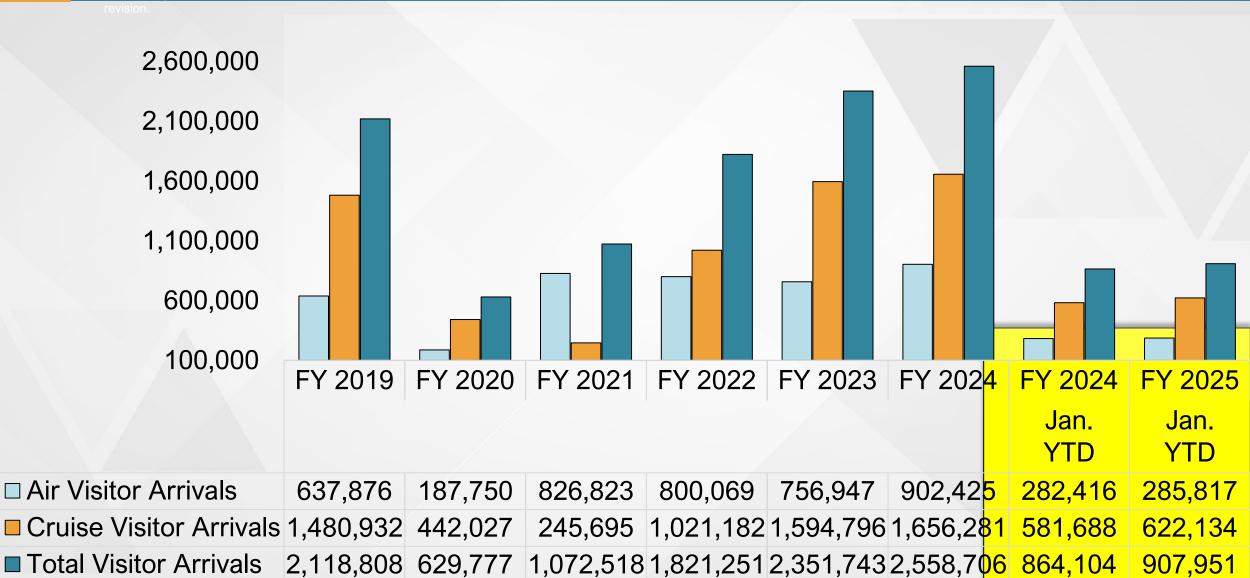
This section provides an overview of visitors to the U.S. Virgin Islands, including Cruise and Air arrivals.

Data is subject to revision.



TOTAL VISITOR ARRIVALS FISCAL YEARS 2019 TO JANUARY 2025 YTD

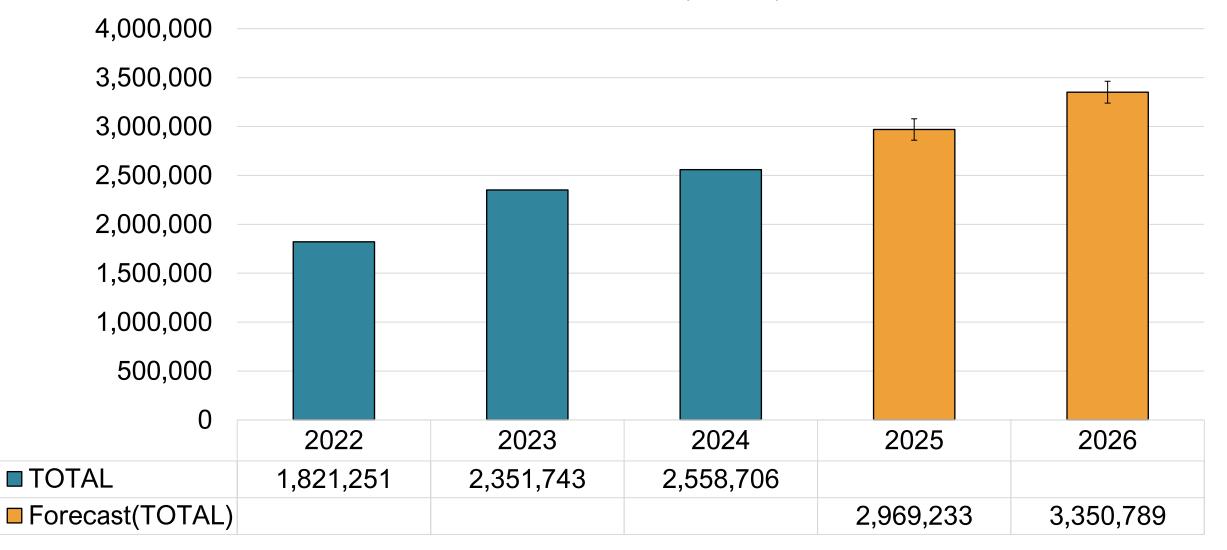
Data is subject to



TOTAL VISITOR ARRIVALS FORECAST

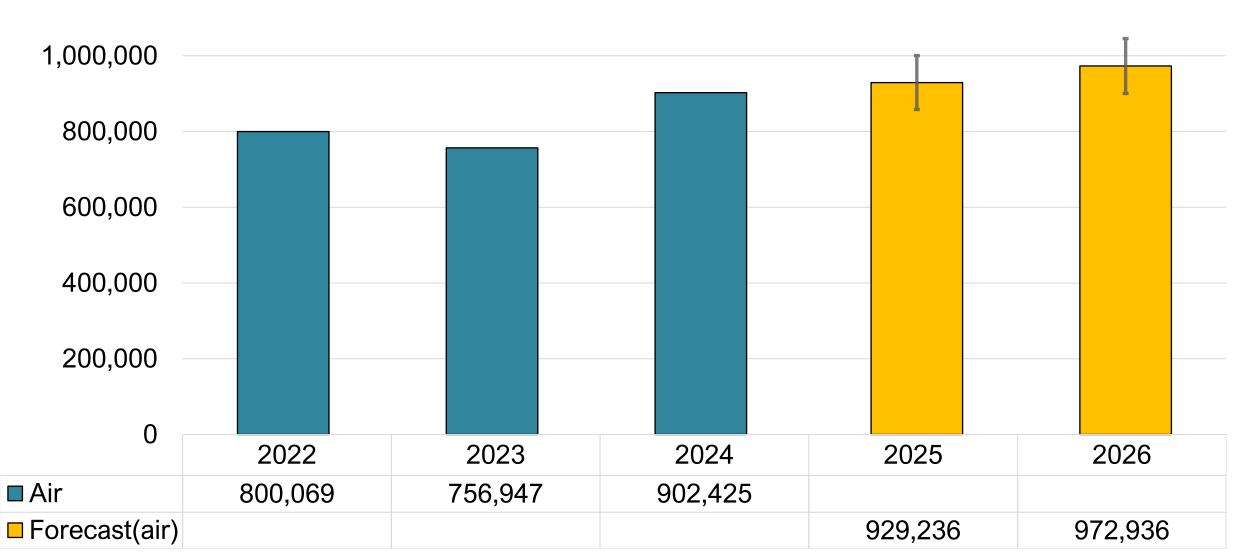
FY 2022 – FY 2026F Data is subject to

■ TOTAL ■ Forecast(TOTAL)





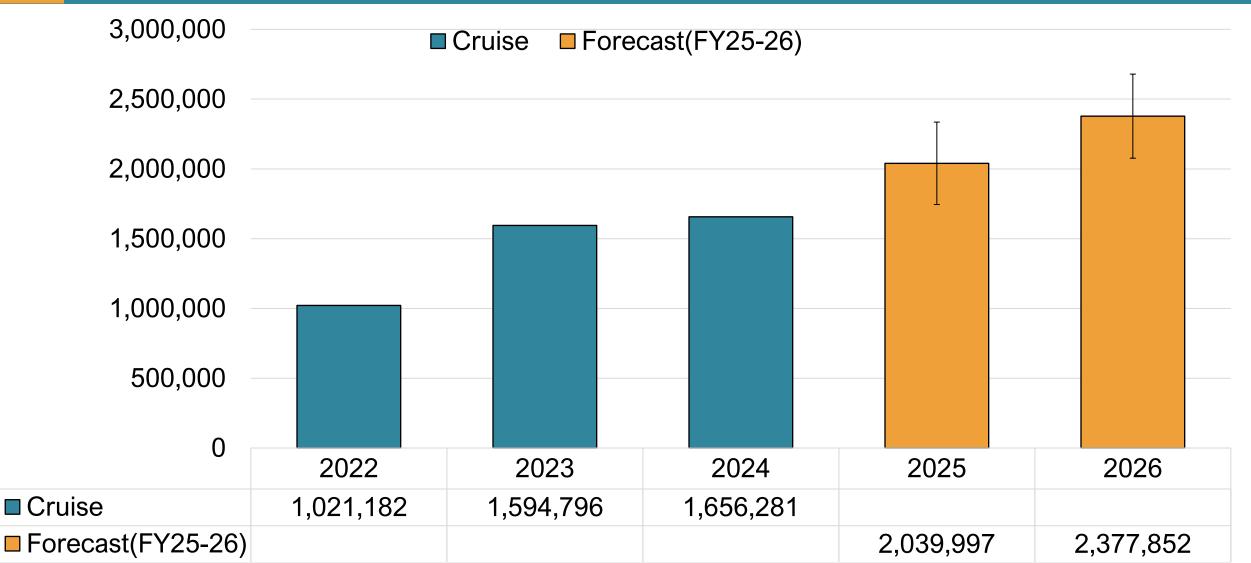
1,200,000



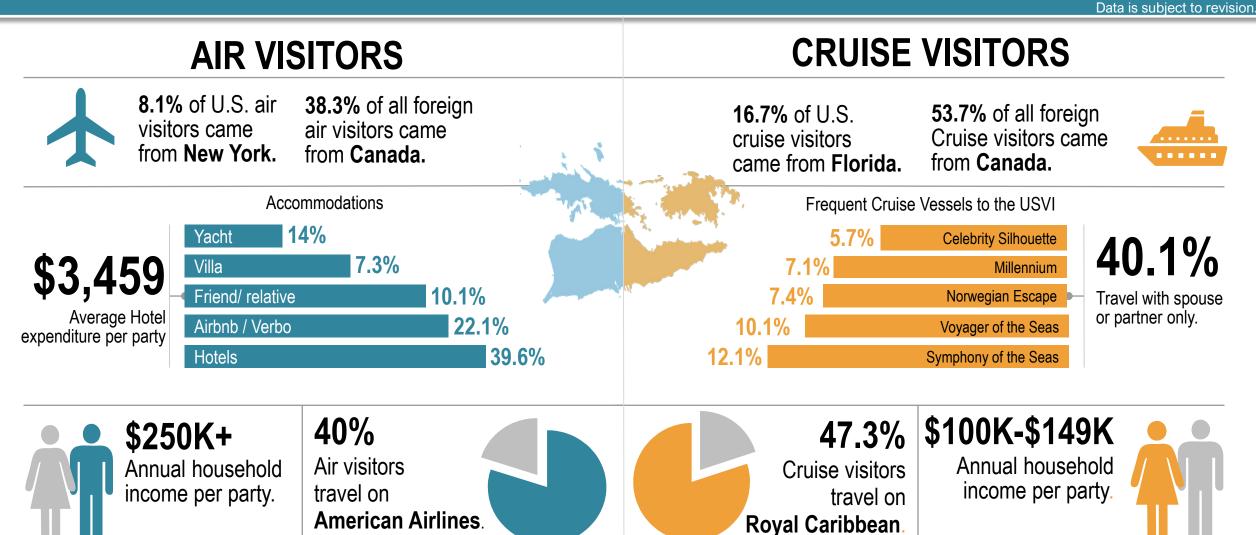
CRUISE ARRIVALS FORECAST

FY 2022 – FY 2026F

Data is subject to revision.



USVI VISITOR EXIT SURVEY VISITOR DEMOGRAPHICS





Usvi Accommodation Establishments

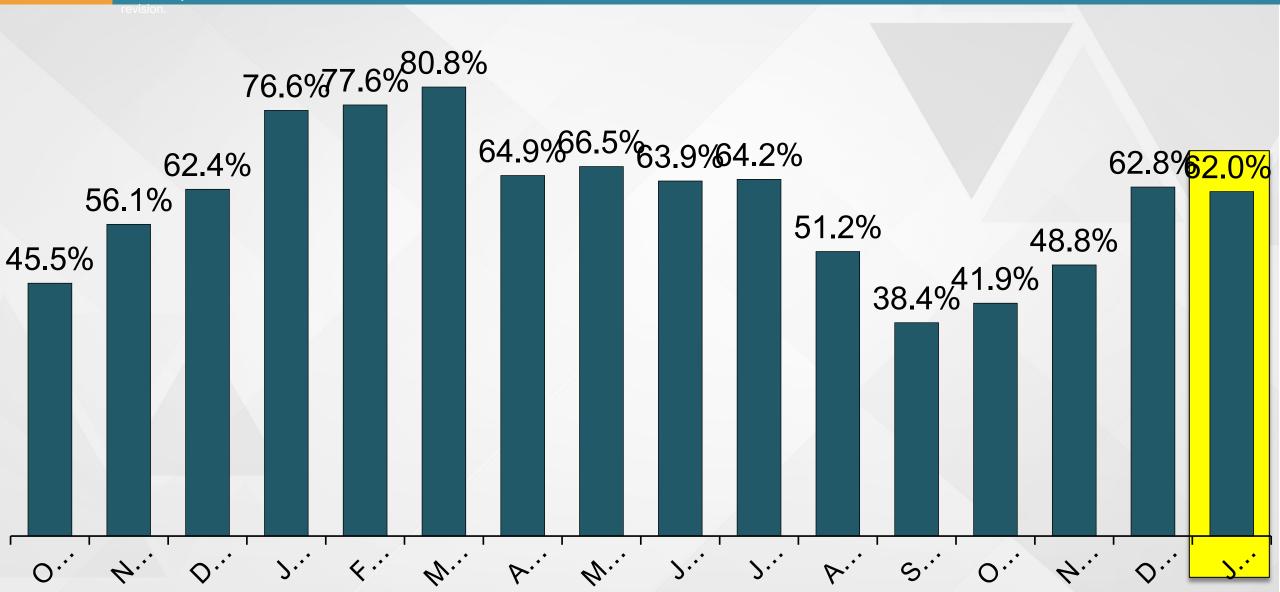
This section provides an overview of visitor accommodations. Hotel rates reflect occupancy levels based on accommodations that report to the Bureau of Economic Research.

Data is subject to revision.



ACCOMMODATION OCCUPANCY RATES

OCTOBER 2023 to JANUARY 2025



\$40,000,000											
\$35,000,000								Ţ			
\$30,000,000											
\$25,000,000										-	
\$20,000,000										-	
\$15,000,000										-	
\$10,000,000										_	
\$5,000,000											
\$-	2021	2022		2023		2024		2025		2026	
		2022		2023		2024					
	FY	FY		FY		FY		FY FORCAST		FY FORCAST	-
■ REVENUE	\$33,601,807	7 \$36,340,95	59 \$2	26,743,955	\$3	3,169,28	31				
■ FORCAST								\$33,670,570	\$	32,084,73	62

BER HOTEL TAX REVENUES FORECAST

FY 2022 – FY 2026F Data is subject to

Usvi Let's discuss USVI Economic Indicators

There are three categories of **Building Permits**:

- Private Residential (PR)
- Private Non-Residential (PNR)
- Public Building Permits (PUB).

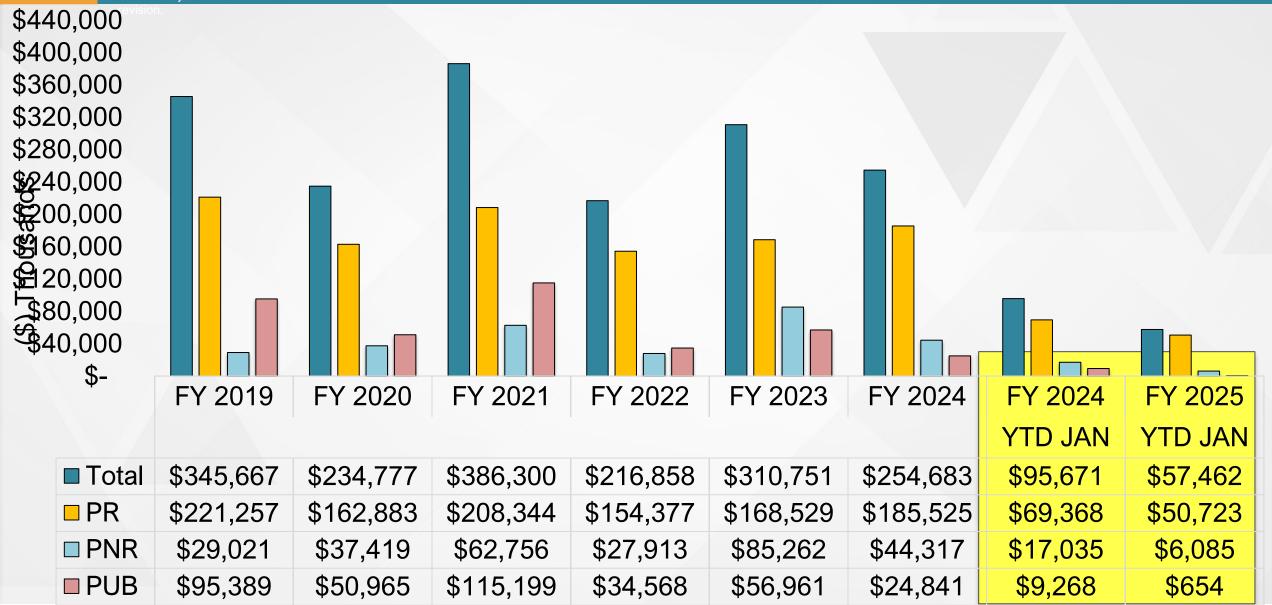
There are two categories for the Labor Market.

- Unemployment Rate
- Civilian Workforce

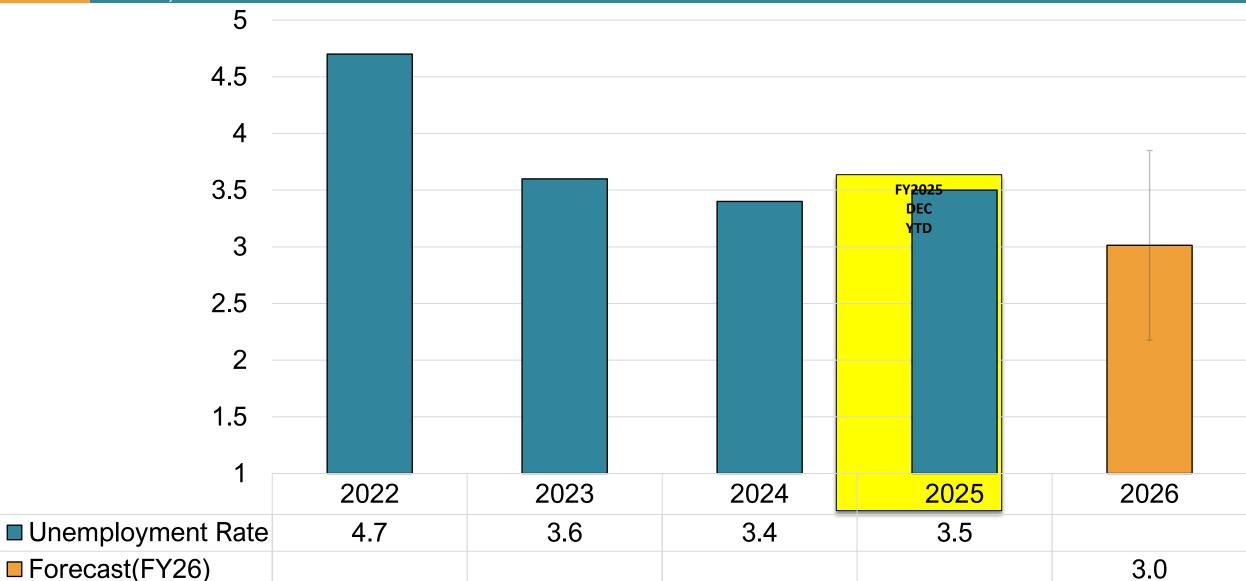




BUILDING PERMITS BY VALUE(\$) FISCAL YEARS 2019 TO JANUARY 2025 YTD



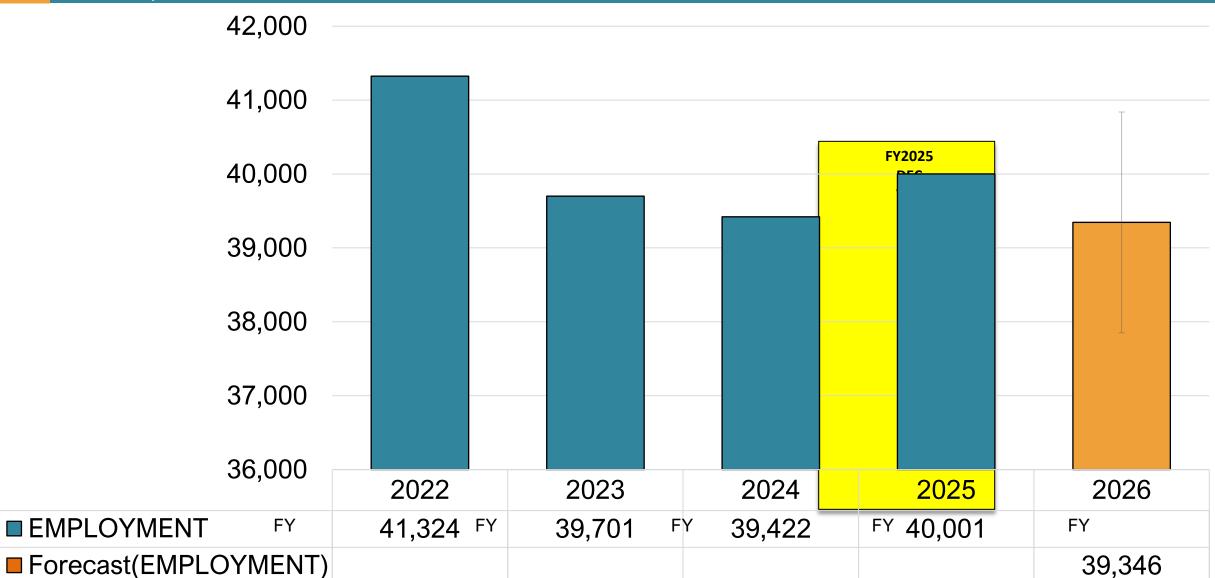
FISCAL YEARS 2022 TO December FY2025 YTD and FY2026 FORECAST





CIVILIAN WORKFORCE

FISCAL YEARS 2022 TO December 2025 YTD and FY2026 FORECAST





0 Let's discuss 5 USVI Consumer Price Index

According to the Bureau of Labor Statistics (BLS), consumer prices in the United States increased by 4.0% in the year 2024.





Contact Us:

OFFICE OF THE GOVERNOR

BUREAU OF ECONOMIC RESEARCH

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Email: <u>berdata@ber.vi.gov</u>



Data is subject to revision.

THANK YOU!



Any questions?









Department Of Licensing & **Consumer Affairs**

MARCH 21, 2025

PRESENTED BY: H. Nathalie Hodge - Commissioner

Fiscal 202	26 Total Estimated Revenue	Key Revenue Drivers and Assumptions
FY: 25	\$5,393,746.64	Highlight 1: Business Compliance and License Renewals Highlight 2: Regulatory Enforcement and Penalty Fees
FY 26	\$5,560,952.78	Highlight 3: Economic Growth and Business Expansion Highlight 4: Department Policy and Fee Adjustments

REVENUE BREAKDOWN

Revenue Category	Project Count (If Applicable)	Revenue Estimate	Fiscal Year
Business License & Boards Fees		4,708,582.24	2025
Penalty Fees		685,164.40	2025
Business License & Boards Fees		4,854,548.29	2026
Penalty Fees		706,404.49	2026

Objectives

1. Improve Compliance

- Increase awareness through targeted outreach campaigns to educate businesses on renewal deadlines and the consequences of non-compliance.
- Strengthen monitoring and follow-up processes to ensure businesses renew on time, reducing revenue loss from lapsed licenses.
- Enhance reminders via email, text, and direct mail to enhance compliance rates.

3. Licensing

- Streamline the business and professional license registration process to encourage more entrepreneurs to obtain and maintain licenses.
- Simplify the online application system to reduce processing times and improve customer satisfaction.
- Promote economic growth by working with business development agencies to attract new businesses to the territory.

2. Collection Efforts

- Strengthen enforcement of licensing violations to ensure penalties are issued consistently and fairly.
- Improve collection strategies by making it easier for businesses to pay fines, including offering online payment options and structured payment plans.
- Conduct regular compliance audits and increase field inspections to identify unlicensed businesses and enforce penalties accordingly.

4. Optimize Payment

- Evaluate the current fee structure to ensure it aligns with economic conditions and provides sustainable revenue growth.
- Optimize payment options to include mobile payments, and in-person kiosks to make compliance more convenient.
- Encourage timely payments.



Analysis

- 1. Steady Growth Trend
- The total revenue has increased each year, showing a consistent upward trend.
- 2. Stabilization After FY 2022
- The revenue increase slowed after FY 2022, with marginal growth in FY 2023 (0.5%) and FY 2024 (0.8%).

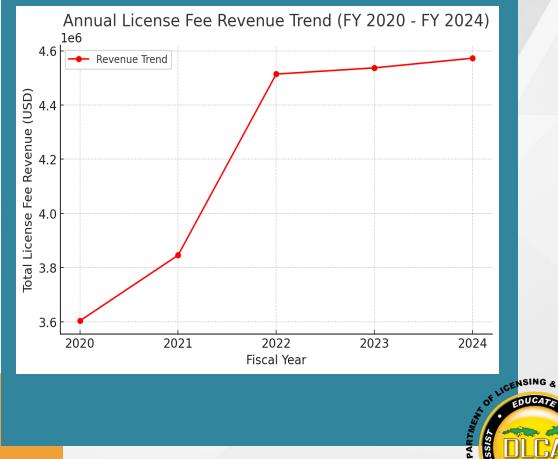
1e6Annual License Fee Revenues (FY 2020 - FY 2024) Total License Fee Revenue (USD) 0 2022 2023 2020 2021 2024 Fiscal Year SING & U.S. VIRGIN ISLAN

Analysis

- **3.** Impact of External Factors
- The growth in FY 2022 may have been influenced by post-pandemic economic recovery, as businesses resumed normal operations.

4. Projected Growth Moving Forward

• The average annual growth rate across these years is 3.1%.





THANK YOU







MARCH 21, 2025

Virgin Islands Bureau of Internal Revenue

PRESENTED BY: LE'TISHMA SMITH, CPA, CFE – Deputy Director



Mission Statement

To administer and enforce the tax laws of the Virgin Islands.

Strategic Goals

- To promote voluntary compliance with the internal revenue tax laws
- To collect the tax revenues owed to the Government of the Virgin Islands.



GENERAL FUND

• INCOME TAX

• INDIVIDUAL

• CORPORATE

- GROSS RECEIPTS TAX
- EXCISE TAX
- ENVIRONMENTAL INFRASTRUCTURE IMPACT FEE



GENERAL FUND

• CONTAINER TAX

• \$50 (up to 39 feet)/\$100 (40 feet or more) per container

• TIRE TAX

 \$1 (18 inches or under)/\$2 (over 18 inches) on every tire purchased

• ENTERTAINMENT TAX

• 5% of gross receipts

• FRANCHISE TAX

• 5% of franchise gross subscriber receipts (quarterly)



SPECIAL FUND

• HOTEL OCCUPANCY TAX

12.5% of hotel room rate

• HIGHWAY USER'S TAX

16 cents per pound

• FUEL TAX

14 cents per gallon of gasoline/diesel



SPECIAL FUND

• VEHICLE RENTAL SURCHARGE

\$3.75 per day of car rental\$5.00 per day effective February 1, 2025

• CASINO TAX

8% - 12% on gross revenue from Casino

• RACINO TAX

Annual rate of 19.25% of gross revenues



GENERAL FUND COLLECTIONS

(Fiscal Years 2022 - 2026)

TAX CATEGORIES	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 PROJECTION	FY 2026 PROJECTION
INCOME					
Individual - Income	\$ 78,481,569.32	\$ 108,810,602.73	\$ 80,179,792.98	\$ 105,914,578.89	\$ 90,940,469.00
Estimated Tax	\$ 60,935,741.20	\$ 60,514,793.90	\$ 54,568,680.53	\$ 59,117,852.84	\$ 59,846,534.00
Withholding Tax	\$ 209,308,307.20	\$ 199,320,066.49	\$ 196,392,617.85	\$ 192,449,935.74	\$ 197,856,342.00
Extension	\$ 108,714,445.96	\$ 61,507,296.50	\$ 59,499,039.07	\$ 60,061,875.03	\$ 60,503,168.00
Federal Cover Over	\$ 3,905,743.00	\$ 7,126,779.00	\$ 10,549,442.11	\$ 6,959,299.69	\$ 5,000,000.00
Sub-total Individual Income	\$ 461,345,806.68	\$ 437,279,538.62	\$ 401,189,572.54	\$ 424,503,542.19	\$ 414,146,513.00



GENERAL FUND COLLECTIONS

(Fiscal Years 2022 - 2026)

TAX CATEGORIES	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 PROJECTION	FY 2026 PROJECTION
CORPORATE					
Corporate - Income	\$ 34,202,127.59	\$ 14,596,186.02	\$ 14,314,058.95	\$ 14,265,079.59	\$ 14,455,123.00
Estimated	\$ 31,960,236.94	\$ 29,363,955.00	\$ 36,148,190.56	\$ 28,671,949.06	\$ 32,490,735.00
Extension	\$ 43,128,367.06	\$ 40,532,336.26	\$ 15,212,593.07	\$ 39,579,826.36	\$ 27,872,465.00
Sub-Total Corporate Income	\$ 109,290,731.59	\$ 84,492,477.28	\$ 65,674,842.58	\$ 82,516,855.01	\$ 74,818,323.00
Total Income	\$ 570,636,538.27	\$ 521,772,015.90	\$ 466,864,415.12	\$ 507,020,397.20	\$ 488,964,836.00

GENERAL FUND COLLECTIONS

(Fiscal Years 2022 - 2026)

TAX CATEGORIES	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 PROJECTION	FY 2026 PROJECTION
GROSS RECEIPTS	\$ 225,844,635.88	\$ 211,186,507.83	\$ 213,404,040.91	\$ 232,230,706.98	\$ 234,744,444.91
EXCISE	\$ 36,731,421.71	\$ 36,677,730.29	\$ 36,213,181.44	\$ 40,439,004.81	\$ 39,834,500.44
ENTERTAINMENT	\$ 15,121.81	\$ -	\$ -	\$ -	\$ - //
MISCELLANEOUS	\$ 50,455.28	\$ 42,607.20	\$ 39,753.00	\$ 51,554.71	\$ -
FRANCHISE	\$ 799,959.95	\$ 668,666.61	\$ 664,438.41	\$ 809,086.60	\$ 666,553.00
ENVIRONMENTAL INFRASTRUCTURE IMPACT					
FEE 85%	\$ 5,072,847.18	\$ 4,508,017.96	\$ 4,476,688.20	\$ 5,453,776.08	\$ 4,685,852.00
Total Other Taxes	\$ 268,514,441.81	\$ 253,083,529.89	\$ 254,798,101.96	\$ 278,984,129.17	\$ 279,931,350.35
Total General Fund	\$ 839,150,980.08	\$ 774,855,545.79	\$ 721,662,517.08	\$ 786,004,526.38	\$ 768,896,186.35

-

SPECIAL FUND COLLECTIONS

(Fiscal Years 2022 - 2026)

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
TAX CATEGORIES	ACTUAL	ACTUAL	ACTUAL	PROJECTION	PROJECTION
ARBITRATION DEPOSIT	\$ - /2	\$ -	\$ 	\$ <u>-</u>	\$ -
LONESOME DOVE FUND	\$ 3,490,000.00	\$ 2,730,000.00	\$ 875,000.00	\$ 962,500.00	\$ 1,010,625.00
FUEL	\$ 4,263,834.58	\$ 4,216,402.81	\$ 4,829,264.01	\$ 5,312,190.41	\$ 5,577,799.93
HIGHWAY USER'S	\$ 4,110,415.12	\$ 3,965,685.22	\$ 4,009,342.60	\$ 4,410,276.86	\$ 4,630,790.70
HOTEL	\$ 45,664,095.88	\$ 40,449,248.38	\$ 50,787,995.12	\$ 55,866,794.63	\$ 58,660,134.36
RACINO	\$ <u>-</u>	\$ -	\$ 	\$ <u> </u>	\$
GROSS CASINO	\$ 2,342,900.78	\$ 2,235,809.61	\$ 2,216,528.06	\$ 2,438,180.87	\$ 2,560,089.91
ENVIRONMENTAL					
INFRASTRUCTURE IMPACT FEE 15%	\$ 895,208.33	\$ 795,532.58	\$ 790,003.80	\$ 869,004.18	\$ 826,915.00
INVESTMENT ALTERNATIVE	\$ 141,651.75	\$ 148,098.22	\$ 96,446.95	\$ 106,091.65	\$ 111,396.23
VEHICLE RENTAL	\$ 2,797,361.71	\$ 2,471,132.54	\$ 2,730,875.72	\$ 3,003,963.29	\$ 3,154,163.00
Total Special Fund	\$ 63,705,468.15	\$ 57,011,909.36	\$ 66,335,456.26	\$ 72,969,001.89	\$ 76,531,914.13
				1 all and	
TOTAL	\$ 902,856,448.22	\$ 831,867,455.15	\$ 787,997,973.34	\$ 858,973,528.26	\$ 845,428,100.48

INCOME TAX REFUNDS PAID UP TO FILE DATE APRIL 25, 2023 \$380,984,787.63 2019-2024



THANK YOU









MARCH 21, 2025

OFFICE OF THE LIEUTENANT GOVERNOR OFFICE OF TAX COLLECTOR

PRESENTED BY: BRENT A LEERDAM – TAX COLLECTOR

Division of Real Property Tax Office of the Tax Collector

FY2025 and FY2026 Total Estimated Revenue	Revenue Summary
FY2025: \$64,000,000.00	Highlight 1: FY2025 Collections from Delinquent Accounts - \$31,000,000.00 Highlight 2: FY2025 Collections from Current Year Billing - \$33,000,000.00
FY2026: \$65,600,000.00	Highlight 3: FY2026 Collections from Delinquent Accounts - \$31,000,000.00 Highlight 4: FY2026 Collections from Current Year Billing - \$34,600,000.00

REVENUE BREAKDOWN

Revenue Category	Interval	Est. Revenue	Fiscal Year
Delinquent Account Collections	Occurs All Year	\$31,000,000.00	2025
Current Year Collections	June 1 – August 30, 2025	\$33,000,000.00	2025
Delinquent Account Collections	Occurs All Year	\$31,000,000.00	2026
Current Year Collections	June 1 – August 30, 2026	\$34,600,000.00	2026

OFFICE OF THE LIEUTENANT GOVERNOR

DIVISION OF REAL PROPERTY TAX

OFFICE OF THE TAX COLLECTOR

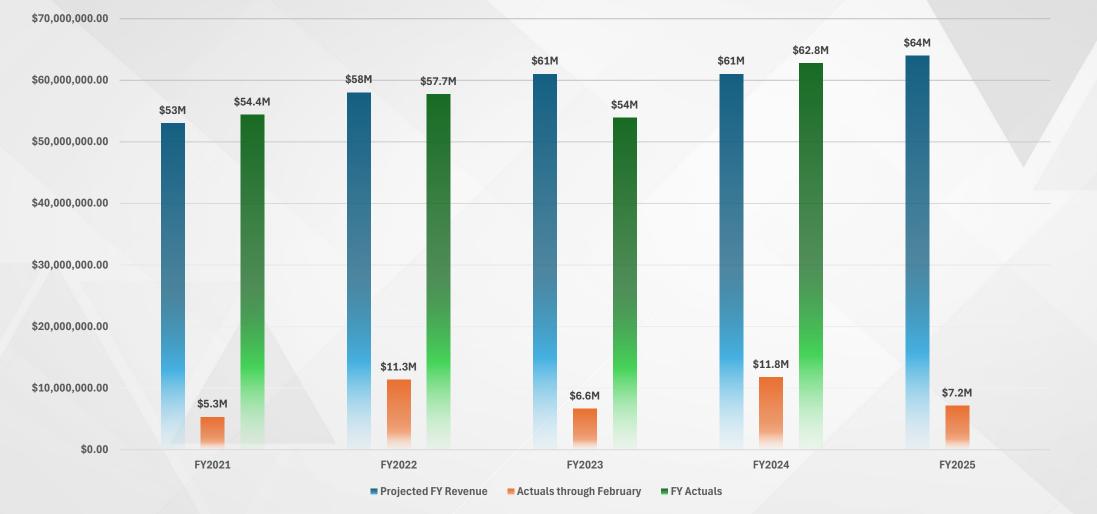
REAL PROPERTY TAX FORECAST & ACTUALS

FISCAL YEAR	DELINQUENT TAX		CURRENT YEAR TAX BILLS	TOTALS
	COLLECTION		June 1 - Aug. 30 of each FY	
FY2026 FORECAST	\$31,000,000.00		\$34,600,000.00	\$65,600,000.00
FY2025 FORECAST	\$31,000,000.00		\$33,000,000.00	\$64,000,000.00
FY2025 Actuals through 02/28/2025	\$7,154,561.82			\$7,154,561.82
FY2024 FORECAST	\$28,000,000.00		\$33,000,000.00	\$61,000,000.00
FY2024 Actuals	\$32,166,843.68		\$30,605,032.73	\$62,771,876.41
		Ī		
FY2023 FORECAST	\$28,000,000.00		\$33,000,000.00	\$61,000,000.00
FY2023 ACTUALS	\$25,258,831.77		\$28,642,164.71	\$53,900,994.48
FY2022 FORECAST	\$25,000,000.00		\$33,000,000.00	\$58,000,000.00
FY2022 ACTUALS	\$28,711,526.36		\$29,008,077.50	\$57,719,603.86
FY2021 FORECAST	\$20,000,000.00		\$33,000,000.00	\$53,000,000.00
FY2021 ACTUALS	\$29,255,393.47		\$25,119,610.63	\$54,375,004.10



OFFICE OF THE TAX COLLECTOR

ACTUALS TO DATE BY FISCAL YEAR





OFFICE OF THE TAX COLLECTOR DIVISION OF REAL PROPERTY TAX OFFICE OF THE TAX COLLECTOR

Total Delinquencies By Town Area

Town Area	Individual Tax Records	Taxes	Penalty	Interest	Sewer Fees	Estimated Total Due
St. Thomas	16109	\$42,401,144.43	\$697,636.58	\$9,659,305.89	\$4,445,353.07	\$57,209,889.87
Christiansted	5478	\$13,823,966.15	\$135,794.50	\$3,110,103.88	\$1,726,415.87	\$18,883,386.87
St. John	2561	\$32,564,557.80	\$74,673.87	\$4,877,620.13	\$55,191.57	\$37,572,991.99
Frederiksted	3350	\$7,071,646.57	\$84,387.42	\$1,541,407.48	\$1,127,737.60	\$9,854,478.75
Water Island	54	\$322,399.46	\$1,020.00	\$72,763.56	\$0.00	\$396,183.02
Total	27552	\$96,183,714.41	\$993,512.37	\$19,261,200.94	\$7,354,698.11	\$123,916,930.50



OFFICE OF THE LIEUTENANT GOVERNOR DIVISION OF REAL PROPERTY TAX OFFICE OF THE TAX COLLECTOR

Real Property Tax Collections

- We are working with Department of Finance to enhance payment processes in support of Final Collection Activity refunds and reimbursements
- OTC will conduct enhanced outreach to help property owners understand the importance of not becoming delinquent on property taxes each year
 - o Town Halls, Radio airtime, TV appearances, Brochures
- Regular Real Property Tax Delinquency Listing in fall of each year, every year
- We continue to send Bill Notification to the Address of Record for delinquent property owners
 - We encourage property owners that may have changed their mailing address since property was conveyed to them to contact the Office of the Tax Assessor to update their mailing address
 - We encourage family and interested parties of deceased property owners, that know of real property that is involved in a probate process, to contact the Office of the Tax Collector and provide the Probate Order with real property inventory
- Real Property Tax Division maintains the Citizen Access Portal, which provides easy, online property tax management access to owners/managers located anywhere in the world. https://propertytax.vi.gov
 - We maintain the availability of free online Tax Status Reports, which detail all taxes owed, delineated by tax year
 - o Online tax payments continue to be available on the Citizen Access Portal
 - We still encourage the ability of property owners/managers to start and maintain a payment plan online and in-person for delinquent property taxes
 - Any property owner that establishes a payment plan for delinquent property (prior to the publication of a Final Collection Activity List) *and* maintains the payment plan in current payment status, *will not* be included in Final Collection Activity
- We are preparing proposed legislation for changes to enhance property tax bill distribution
- We have accomplished an improved collection record of property tax bills issued during this Administration, for each tax year issued



OFFICE OF THE LIEUTENANT GOVERNOR DIVISION OF REAL PROPERTY TAX OFFICE OF THE TAX COLLECTOR

	COLLECTION RATE BY TAX YEAR								
Tax Year	Amount Billed	Year of Billing - From	Next Fiscal Year	Next Fiscal Year	Next Fiscal Year	Next Fiscal Year	Next Fiscal Vear	Total Collected To	Collection
	Amount Billed	June 1 - September	Next Histar rear	Next Histai Teal	Next Histar rear	Next Histar rear	Next Histar rear	Date	Percentage Rate
2020	\$52,089,652.14	\$35,289,472.37	\$6,260,313.07	\$1,999,244.16	\$1,026,015.33	\$1,577,747.70	\$363,380.10	\$46,516,172.73	89
2021	\$51,903,324.98	\$32,267,111.65	\$8,109,855.91	\$1,843,408.74	\$2,293,464.24	\$503,488.23		\$45,017,328.77	87
2022	\$53,565,984.27	\$34,994,631.85	\$6,738,087.87	\$3,113,068.89	\$671,296.01			\$45,517,084.62	85
2023	\$56,122,770.32	\$35,266,078.23	\$9,713,243.07	\$1,017,309.64				\$45,996,630.94	82
2024	\$54,261,996.23	\$38,192,837.82	\$3,323,317.53					\$41,516,155.35	77



THANK YOU









MARCH 21, 2025

OFFICE OF DISASTER RECOVERY

PRESENTED BY: ADRIENNE L WILLIAMS – OCTALIAN - DIRECTOR

Office of Disaster Recovery

Vision

To build a resilient Virgin Islands

Mission

To build a safe, resilient community that transforms and strengthens the Territory's infrastructure by building robust systems, cultivating stakeholder collaboration and completing recovery projects to better position the community to thrive.



Get the Funds

Secure the maximum amount of disaster recovery funds required for the Territory to rebuild resiliently.

Objectives



Spend the Funds

Commence and conclude projects within the required timeframe to guarantee timely processing of Disaster Recovery funds.



Spend the Funds Correctly

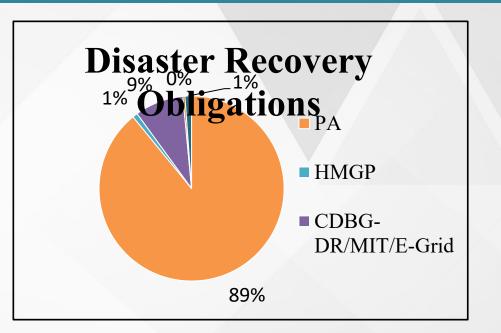
Ensure projects executed meet all applicable programmatic and regulatory requirements and internal audits are conducted.



Disaster Recovery Funding Snapshot

Funding Sources	Obligated	Expended
FEMA PA	\$21,311,049,181	\$3,187,049,682
НМGР	\$199,306,080	\$55,164,603
HUD	\$1,917,330,880	\$336,762,302
рот	\$76,516,873	\$64,230,794
Other Funds	\$251,360,713	\$173,456,822
TOTAL	\$23,755,421,979	\$3,796,726,715









Key Recovery Projects

Super PMO Projects

Health & Human Services

- Governor Juan F. Luis Hospital
- Schneider Regional Medical Center
- Charles Harwood Medical Complex

Infrastructure

- St. John Bundle
- St. Croix North Central Horizontal Bundle

Schools

- St. Thomas Educational Bundle
- St. Croix Educational Bundle
- Arthur Richards PK-8 School
- Charlotte Amalie High School
- Bertha C Boschulte School
- St. Croix Central High School





Significant Recovery Projects

Housing

• EnVIsion Tomorrow

Infrastructure

- Haypiece Hill Facility
- VIWAPA Undergrounding Projects

Public Buildings

- Charles Seales Fire Station
- Estate Profit Community Center
- VIDA Administration Building
- VIEDA St. Croix Building
- Estate Profit Community Center
- LGO Sion Farm Great House



FY 2026 Total Estimated Revenue

FY: 26 Gross Receipt Taxes	\$31,425,000
FY: 26 Project Expenditures	\$628,500,000

Key Revenue Drivers and Assumptions

Highlight 1: 5% Gross Receipt Taxes will be remitted from Disaster Recovery Projects in varying stages from design to construction

Highlight 2: Over 20 large scales projects will impact FY26 revenue

Highlight 3 : Projects will generate other residual revenue in licensing, permits, fees and housing

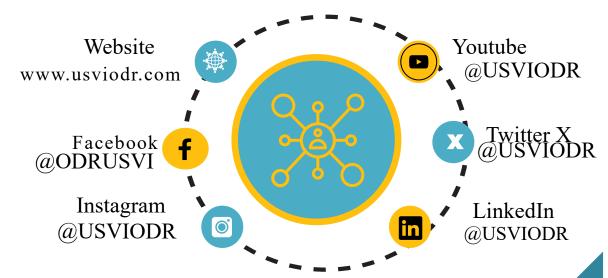








THANK YOU



Adrienne L. Williams-Octalien Director of the Office of Disaster Recovery &

Governor's Authorized Representative (GAR)

Phone: (340)220-1221 Email: info@usviodr.com







Introduction

The primary role of the Territorial Hospital Redevelopment Team (THRT) is to plan, design and manage the construction, procurement and closeout of various healthcare facility projects across the Territory. This includes the Governor Juan F. Luis Hospital, the Roy L. Schneider Hospital, the Myrah Keating Smith Community Health Center, the Charlotte Kimelman Cancer Institute and other disaster related construction projects in an amount that exceeds 2.4 billion dollars over ten years. The projected GRT over the ten-year span is estimated to be equivalent to approximately \$120,000,000.00. As such, the THRT derives indirect revenues to the Government of the Virgin Islands (GVI) via the collection of GRT from all vendors whom we conduct business with. To date the THRT has completed or is in the process of completing more than \$101,185,469.52 in projects over a four-year span which shall have contributed in excess of \$5,059,273.48 in Gross Receipts for the Territory.

We will share an overview of the strategies and methodologies that we utilized in our revenue generation initiatives for FY26. Our assumptions are derived from project durations, mid-points of construction and our anticipated project expenditures throughout the life cycle of the various construction projects. Coupled with our FY25 actuals, we are able to forecast to some degree the projected expenditures and derive anticipated GRT for our future projects over the next 5-7 Fiscal Years.

Key item to be covered:

• Revenue Generating Projects: An outline of the major projects driving our GRT, including both existing and new projects that will illustrate the potential revenues to be realized during each fiscal year.



Current THRT Projects

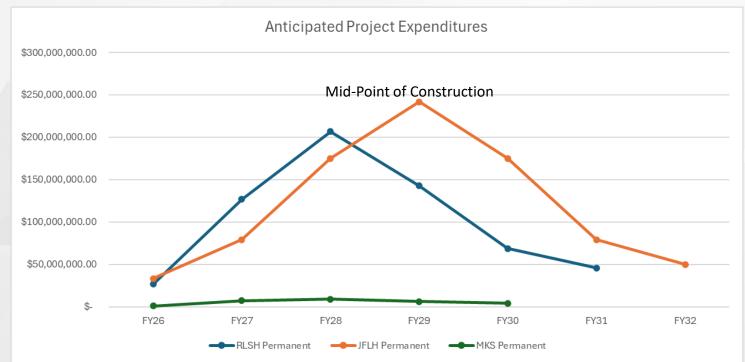
ID	Task Name	Duration	Start	Finish
1	5 Acre Construction	287 days	Tue 2/25/25	Mon 12/8/25
2	Decommission 5 Acre	180 days	Mon 8/16/32	Fri 2/11/33
3	Hemodialysis Development Construction	180 days	Thu 5/15/25	Mon 11/10/25
4	Decommision Hemodialysis	180 days	Mon 8/16/32	Fri 2/11/33
5	IV Compounding Suite Build Out	120 days	Mon 5/12/25	Mon 9/8/25
6	Outpatient Radiology Building & Relocation Construction	390 days	Fri 11/8/24	Tue 12/2/25
7	Outpatient Radiology Decommision	180 days	Mon 8/16/32	Fri 2/11/33
8	Cassava Gardens	758 days	Fri 3/17/23	Sat 4/12/25
9	Decommission Casava Gardens	180 days	Mon 8/16/32	Fri 2/11/33
10	JFL Demolition	365 days	Mon 1/12/26	Mon 1/11/27
11	JFL Replacement	1643 days	Mon 2/1/27	Fri 8/1/31
12	JFL Transition and opening	365 days	Mon 8/11/31	Mon 8/9/32
13	Decommision of JFL Temporary Facilities	720 days	Mon 8/16/32	Sat 8/5/34
14	CKCI Construction	627 days	Tue 3/12/24	Fri 11/28/25
15	SRMC Replacement	1643 days	Mon 10/5/26	Fri 4/4/31
16	SRMC Transition and opening	365 days	Tue 4/15/31	Tue 4/13/32
17	SRMC Demolition	365 days	Tue 4/20/32	Tue 4/19/33
18	SRMC Final Parking Lot	300 days	Tue 4/20/32	Sun 2/13/33
19	MKS Demolition	246 days	Mon 4/6/26	Mon 12/7/26
20	Myrah Keating Health Center Replacement	914 days	Mon 1/4/27	Thu 7/5/29
21	MKS Temporary Facility Decommision	64 days	Mon 7/23/29	Mon 9/24/29
22	MKS Final Parking Lot Construction	93 days	Mon 10/8/29	Tue 1/8/30



Market Analysis

Anticipated Project Expenditures By Fiscal Year

Fiscal Year	RLSH Permanent	JFLH Permanent	MKS Permanent
FY26	\$ 26,666,640.00	\$ 33,355,898.97	\$ 1,000,000.00
FY27	\$ 126,666,600.00	\$ 79,222,260.05	\$ 7,000,000.00
FY28	\$ 206,666,600.00	\$ 175,118,469.58	\$ 9,000,000.00
FY29	\$ 142,855,960.00	\$ 241,830,267.51	\$ 6,000,000.00
FY30	\$ 68,560,000.00	\$ 175,118,469.58	\$ 4,000,000.00
FY31	\$ 45,712,000.00	\$ 79,220,260.05	
FY32		\$ 50,033,848.45	

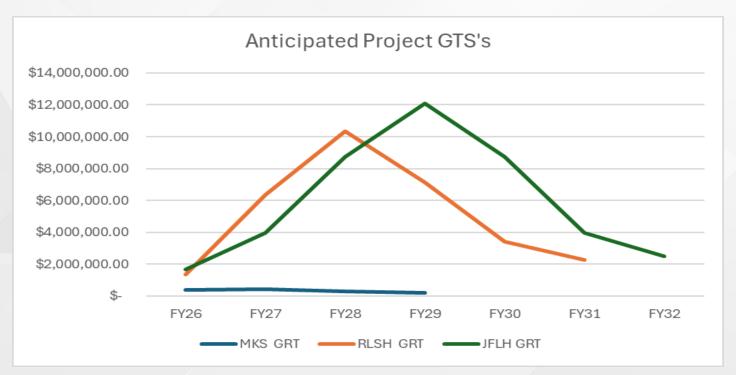




Market Analysis

Anticipated Project GRT By Fiscal Year

Fiscal Year	MKS GRT	RLSH GRT	JFLH GRT	
FY26	\$ 400,000.00	\$ 1,333,332.00	\$ 1,667,794.95	
FY27	\$ 450,000.00	\$ 6,333,330.00	\$ 3,961,013.00	
FY28	\$ 300,000.00	\$ 10,333,330.00	\$ 8,755,923.48	
FY29	\$ 200,000.00	\$ 7,142,798.00	\$ 12,091,513.38	
FY30		\$ 3,428,000.00	\$ 8,755,923.48	
FY31		\$ 2,285,600.00	\$ 3,961,013.00	
FY32			\$ 2,501,692.42	





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MARCH 21, 2025

DEPARTMENT OF PUBLIC WORKS

PRESENTED BY: DEREK GABRIEL - COMMISSIONER

COLLECTIONS

	FY2025	FY2026
VITRAN	\$294,512.14	\$292,147.41
CEMETERIES	\$203,325.00	\$216,000.00
PARKING LOTS	\$160,802.00	\$251,568.00
TOTAL	\$658,639.14	\$759,715.41



FEDERAL HIGHWAY (FHWA) FUNDED (ANNUAL ALLOCATION)



\$3 MILLION **FY2025** \$4 MILLION **FY2026**

NVSO

RAPHUNE HILL

FEDERAL HIGHWAY (FHWA) GARVEE BONDS



- MAHOGANY ROAD
- FREDERIKSTED ROADS
- SPRING GUT ROAD
- VETERANS DRIVE
- PHASE 2A
- ST. CROIX ST. THOMAS FERRY

- **\$6** MILLION FY2025
- **\$36** MILLION FY2026

NVSO

FEDERAL HIGHWAY (FHWA) GARVEE BONDS



- MAHOGANY ROAD
- FREDERIKSTED ROADS
- SPRING GUT ROAD
- VETERANS DRIVE PHASE 2A
- ST. CROIX ST. THOMAS FERRY

\$1.5 MILLION FY2025 \$1.5 MILLION

FY2026

NVSO

LOCAL FUNDS

St. Thomas / St. John DISTRICT

- Veterans Drive
- Scott Free Road
- Coki Point
- Fish Fry Road
- Centerline Guardrails
- Armstrong Road
- DeCastro Road
- Rocky Road
- Washington School
- Hospital Ground

- Emerald Hill
- Bovoni Road
- Estate Contant
- Bolongo Road
- Nicholas Friday Drive
- Valley Road
- Johnny Horn Trail
- Leonardo Trotman Drive
- Mountain Top Road

St. Croix DISTRICT

- Smithfield
- Recovery Hill
- Mahogany Welcome
- Estate La Grande
- Princesse
- Estate Diamond Ruby
- Route 73
- Peter's Rest
- Estate St. John Roads

- Lower Love
- Estate Morningstar
- La Grande Princesse
- Contentment Road
- Hermon Hill on Water
- Crossing
- La Vallee
- Estate Sion Farm
- La Grange

\$12.6 MILLION FY2025

\$4.5 MILLION FY2026

11.5

CAPITAL IMPROVEMENT PROJECTS

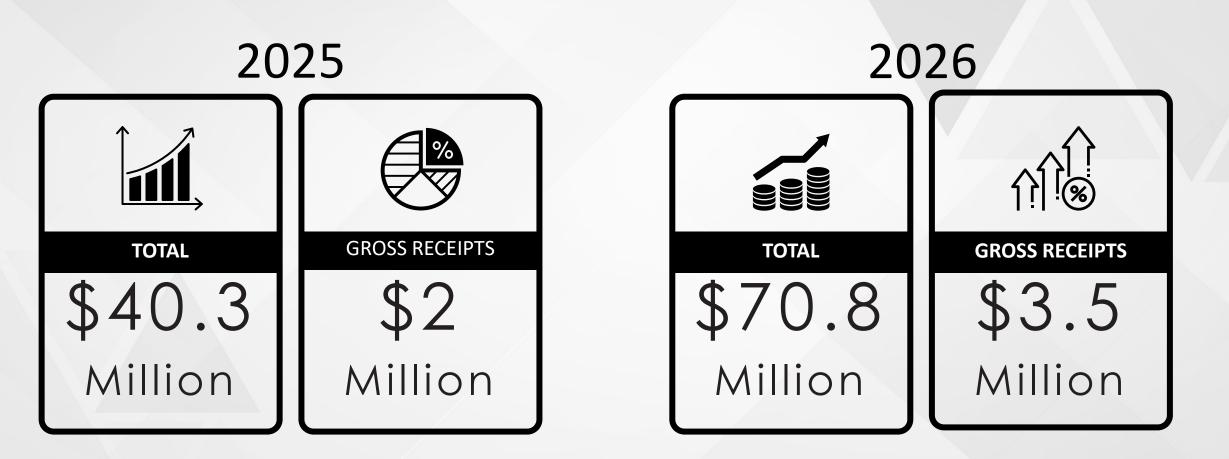


- DEPARTMENT OF HUMAN SERVICES HEAD START PROJECTS
- DEPARTMENT OF HUMAN SERVICES QUEEN LOUISE HOME (TEMPORARY)
- CHARLES SEALES FIRE STATION
- ENID BAA LIBRARY
- RANDOLPH DOC RACE TRACK

\$16.5 MILLION **FY2025** \$24 **MILLION FY2026**

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THANK YOU

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MARCH 21, 2025

VIRGIN ISLANDS HOUSING FINANCE AUTHORITY

PRESENTED BY: MONIFA EVANS – DIRECTOR OF FINANCE

Overview of CDBG-Disaster Recovery Funding



FY 2026	Fotal Estimated Revenue	Key Revenue Drivers and Assumptions	
FY: 26	\$60,328,860 Disaster Recovery	Availability of funds for all the projects Maintain and follow our established project schedules and timelines	
FY 26	\$50,033,976 Mitigation/EG	Continued project oversight with contractors, vendors, and subrecipients	

REVENUE BREAKDOWN						
Revenue Category	Project Count (If Applicable)	Revenue Estimate	Fiscal Year			
DR – Infrastructure	4	\$33,963,091	FY26			
DR – Housing	5	\$18,445,214	FY26			
DR – Public Facilities & Economic Revitalization	6	\$7,920,555	FY26			
MIT – Infrastructure	1	\$24,879,000	FY26			
MIT – Housing	4	\$20,984,400	FY26			
MIT – Public Facilities & Economic Resilience	2	\$4,170,576	FY26			

CDBG-Disaster Recovery, Mitigation, Electrical Grid Grants

• Assumptions (Projections):

- Programs that are under the Disaster Recovery grants are Infrastructure, Housing, Econonic Revitalization, and Public Services and Public Facilities which contributes Gross Receipt Taxes to the GVI.
- Some Infrastructure-repair and resilience projects on-going and in the environmental stages includes the Randolph Harley Power Plant Net Generation, Street Naming Initiative and the Veterans Drive Expansion – Phase II.
- Economic Revitalization activities and 5 Public Facilities/Supportive Needs Housing projects to assist communities and business bounce back from the economic impacts of disaster

CDBG-Disaster Recovery, Mitigation, Electrical Grid Grants

- Objectives for Disaster Recovery, Mitigation,
 - and Electrical Grid Grants
- Funds were received to revitalize local businesses, homes, and industries that were affected by the disaster, generating immediate revenue for the community
- It also helps provide mitigation measures that can reduce long-term costs associated with future disaster, freeing up funds for other community needs while continue to generate indirect economic benefits.





MARCH 21, 2025

VI WASTE MANAGEMENT AUTHORITY PRESENTED BY: DARYL GRIFFITH – INTERIM ED/CFO

ASSISTED BY: LUZ BERMUDEZ - COMPTROLLER

Wastewater Optimization Program – Prudent Replacement

- In 2024, the Authority launched the Wastewater Optimization Program.
- Starting with St. Croix, on October 25, 2024, FEMA obligated PW 1404 with a net cost of \$1,009,946,362.43. FEMA will pay 98% of this cost, which is \$989,747,435.18, and the Territory is responsible for the remaining 2%, which is \$20.2 million. This project is estimated to take ten (10) years for completion and will include replacement pumps, A&E/construction for pump stations and all underground pipe replacement work.





Thirteen (13) small pump stations and three (3) large ones.

- ➤ 1. Barren Spot Pump Station
- ➤ 2. Bay Road Pump Station
- ➤ 3. Gallows Bay Pump Station
- ➤ 4. Williams Delight Pump Station
- ➤ 5. Humbug #1 Pump Station
- ➢ 6. Humbug #2 Pump Station
- ➢ 7. Concordia Pump Station
- ➢ 8. Old Barracks Pump Station



(St. Croix Pump Stations continued)

- ➢ 9. Pearl B. Larsen Pump Station
- ➢ 10. Ricardo Richards Pump Station
- ➢ 11. Coastal Pump Station
- ▶ 12. Campo Rico Pump Station
- ➢ 13. Mon Bijou Pump Station





The large pump stations are LBJ, Figtree and Lagoon Street Pump Station.



- FEMA obligated PW 100216 for St. Thomas on January 17, 2025, with a net cost of \$2,188,655,954.66. FEMA will pay 98% of this cost, which is \$2,144,882,835.57, and the Territory is responsible for the remaining 2%, which is \$43.7 million.
- The Authority has started creating the Scope of Work for the RFP to purchase the pumps for the St. Thomas Pump Stations and the Scope for the repair and rebuild of the following pump stations:
 - ➤ 1. Airport Pump Station
 - ➤ 2. Amco/Bournefield Pump Station
 - ➢ 3. Bovoni Pump Station





(St. Thomas Pump Stations continued)

- ➤ 4. Brassview Pump Station
- ➤ 5. Cancryn Pump Station
- ➢ 6. Long Bay Pump Station
- ➢ 7. Lower Tutu Pump Station
- ➢ 8. NaNa Gut Pump Station
- ➢ 9. Nadir Pump Station
- ➢ 10. Subbase Pump Station
- ➤ 11. Upper Tutu Pump Station





- St. John has also been approved for FEMA Wastewater funds.
- FEMA obligated PW 100219 on January 17, 2025, for a net cost of \$83,589,179.26 with a Federal Share of 98%, which is \$81,917,395.68 that FEMA will pay, and the Territory is responsible for the remaining 2%, which is \$1.6 million.
- The pump stations, pumps, wastewater treatment plants, and underground piping will also be worked on the following stations in STJ.
 - ➤ 1. Cruz Bay Ejector Pump Station
 - 2. George Simmons Pump Station
 - 3. Pond Mouth Pump Station
 - ➤ 4. Power Boyd Pump Station

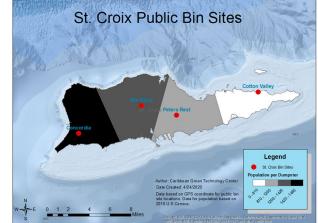




Convenience Centers Project Update (\$18,046,064.45)

The Virgin Islands Waste Management Authority (VIWMA) received Notices to Proceed for five of seven planned Convenience Centers under the CDBG-DR Grant - Tranche 2. This authorization allowed VIWMA to engage an engineering firm to complete environmental assessments and advertise Requests for Proposals (RFPs) for design-build firms to construct the following centers:

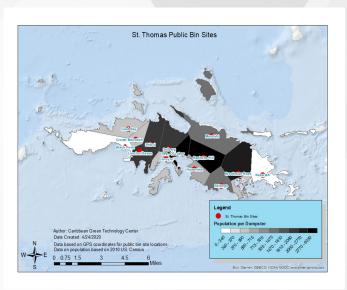
- ✤ Mon Bijou St. Croix
- ✤ Cotton Valley St. Croix
- ✤ Concordia St. Croix





- ✤ Red Hook St. Thomas
- ✤ Smith Bay St. Thomas
- ✤ Bournefield St. Thomas
- ✤ Susannaberg St. John

Design and build will take an estimated time of 18 months to complete. In 2025 we should have 25% completion of the project and 75% in 2026.







Fiscal Ye	ar Total Estimated Revenue	Key Revenue Drivers and Assumptions
FY 25	\$225,575.81	Highlight 1: For FY2026 VIWMA expects to start and substantially complete A&E work which will cover 10% of project budget. Highlight 2: The Authority expects the prudent replacement project to last over a decade.
FY 26	\$17,070,184.90	

				2025		
PROJECTS		AMOUNT	PERCENT	AMOUNT	Es	st. 5% GRT
Convenience Centers	\$	18,046,064.45	25%	\$ 4,511,516.11	\$	225,575.81
TOTAL FY 2025 ESTIMATED REVENUE					\$	225,575.81

			2026	
PROJECTS	AMOUNT	PERCENT	AMOUNT	Est. 5% GRT
Convenience Centers	\$ 18,046,064.45	75%	\$ 13,534,548.34	\$ 676,727.42
Prudent Replacement - STX	\$ 1,009,946,362.43	10%	\$ 100,694,636.24	\$ 5,034,731.81
Prudent Replacement - STT	\$ 2,188,655,954.66	10%	\$ 218,815,595.47	\$ 10,940,779.77
Prudent Replacement - STJ	\$ 83,589,179.26	10%	\$ 8,358,917.93	\$ 417,945.90
TOTAL FY 2026 ESTIMATED	\$ 17,070,184.90			



REVENUE BREAKDOWN						
Revenue Category	Project Count (If Applicable)	Revenue Estimate	Fiscal Year			
Gross Receipts Convenience Center	5	\$225,575.81	FY 2025			
Gross Receipts Prudent Replacement Territory-wide	3	\$16,393,457.48	FY 2026			
Gross Receipts Convenience Center	7	\$676,727.42	FY 2026			



Objectives

Objective 1

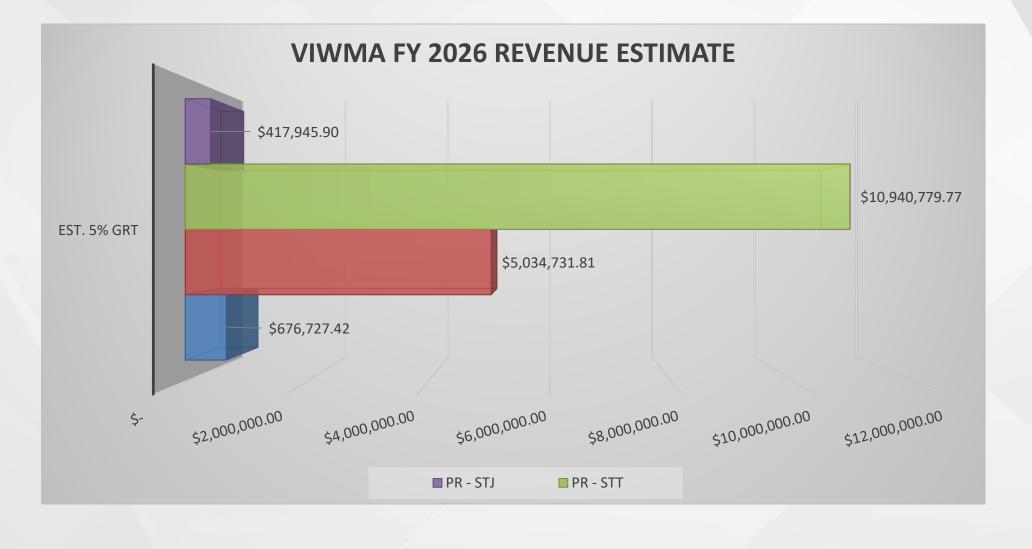
The Authority launched the Wastewater Optimization Program. The program is a practical roadmap for achieving reliability, sustainability, and optimization of wastewater infrastructure through FEMA prudent replacement funds.

Objective 2

VIWMA remains committed to advancing solid waste management projects, ensuring compliance with environmental regulations while improving waste disposal infrastructure across the U.S. Virgin Islands.



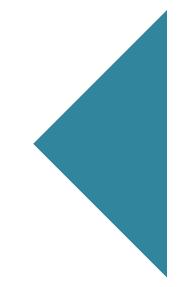
Market Analysis





THANK YOU









MARCH 21, 2025

VIRGIN ISLANDS WATER AND POWER AUTHORITY

PRESENTED BY: MICHAEL DOW SR.

ASSISTED BY: DON GREGOIRE – WATER DISTRIBUTION DIRECTOR

Battery Energy Storage System (BESS)

- Randolph Harley Power Plant (STT) - Completed
- Estate Richmond Power Plant (STX)
 10 MW @ 20 MWh



Battery Energy Storage System (BESS)

ST. CROIX:

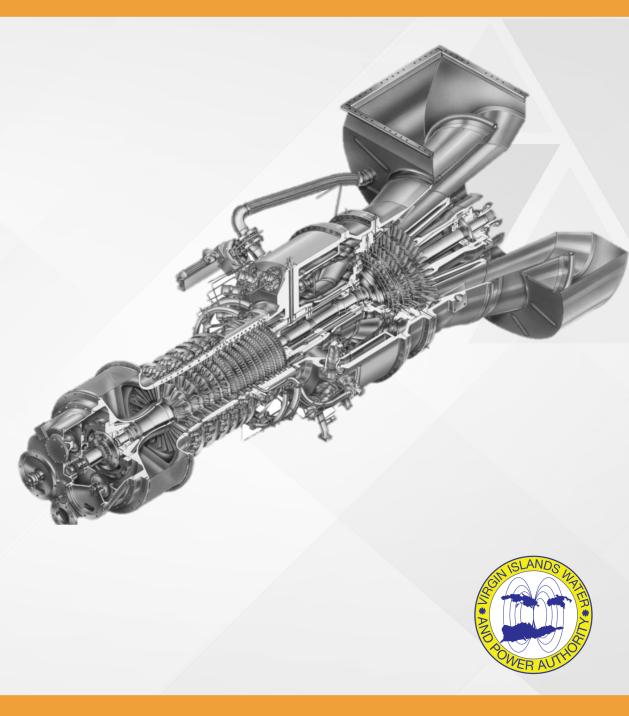
- Midland Substation
 10 MW @ 20 MWh
 ST. THOMAS:
- Donald C. Francois Substation
 2 MW @ 4 MWh
- Estate Tutu Substation
 2 MW @ 4 MWh
- East End Substation

2 MW @ 4 MWh *MW = Megawatt | MWh = Megawatt-hour



Gas Turbines (GT)

Gas turbines are reliable, efficient and have dual fuel capability (propane and diesel). The max capacity should be between 10 to 16 MW (at International Standards Organization conditions). Due to ambient conditions on St. Croix, the expected capacity is between 14 MW – 15 MW. The estimated cost is \$15 million - \$20 million, with demolition and preparation of existing infrastructure.



Gas Turbines

The gas turbines (GTs) will be factory tested (FAT) on propane prior to shipment to the territory. Due to it being a TM mobile unit, the installation duration is anticipated to be one (1) month.





Hazard Mitigation Underground Projects

- Funding Source: FEMA (95%)/HUD (5%)
- Projects In Construction:
 - **ST. THOMAS:**
 - –Feeder 5A

ST. CROIX:

- -Queen Mary Highway Phase I
- –Hannah's Rest



Hazard Mitigation Underground Projects

- Funding Source: FEMA (95%)/HUD (5%)
- Upcoming Projects:

ST. THOMAS/ST. JOHN:

- –Feeder 9A
- -Feeder 9D/10B/OCOD
- -Feeder 8E (STJ)

ST. CROIX:

- –Feeder 2A
- -Feeder 3A
- -Queen Mary Highway Phase 2



Underground Project Benefits

- Reliability & Resilience
 - -Storm Protection
 - -Less Vulnerability to Vegetation
- Safety Improvements
 - -Reduced Risk of Electrical Hazards
 - -Minimized Risk of Accidental Contact
- Long-Term Cost Savings
 - –Lower Maintenance & Fewer Repairs–Fewer Outages = Lower Economic Impact



Hazard Mitigation Composite Pole Project

- Funding Source: FEMA (95%)/HUD (5%)
- The Authority has replaced 9,196 wooden poles with Composite Poles.
- Phase I for St. Thomas, St. Croix, and Water Island are 100% completed.
 St. John Phase I is 87% completed.
 Phase II is scheduled for completion in 2026.
- During FY26, WAPA intends to install an additional 1,350 Composite Poles.



Hazard Mitigation Composite Pole Project Progress

4,362



*Poles planted as of March 7, 2025

Composite vs. Wooden Pole Benefits

- Longer Lifespan & Durability Composite poles resist rot, pests, and weather damage.
- Increased Storm Resilience Designed to withstand stronger winds.
- Lower Maintenance Costs Composite poles require minimal upkeep, reducing expenses.
- Enhanced Safety & Reliability Fire-resistant and non-conductive, improve electrical safety.
- Environmentally Friendly Made from sustainable materials, reduce the need for tree harvesting and chemical treatments.



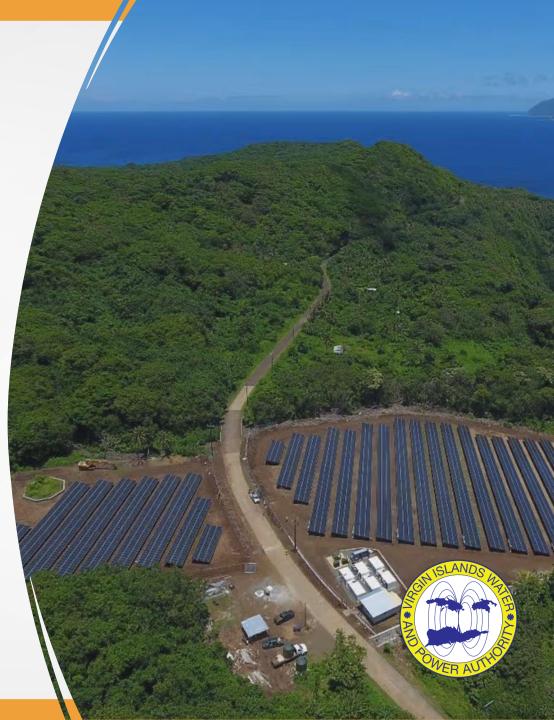
Hazard Mitigation Substation Projects

- Funding Source: FEMA (95%)/HUD (5%)
- WAPA is building a more resilient system through the implementation of new substation projects.
- During FY26, the Authority intends to complete the East End Substation and continue work on the Donald Francois and Tutu Substations.



Microgrid Projects

- Funding Source: FEMA (95%)/HUD (5%)
- WAPA is making the electric system more resilient and reliable through the implementation of microgrid projects.
- During FY26, we intend to complete the engineering work and begin construction.
- There are microgrid projects planned for St. Croix, St. John and St. Thomas.



Microgrid Projects

- What is a Microgrid?
- Microgrid Projects
- Microgrid Updates
- St. John Leads the Way!!!



Housing Urban Development (HUD) Funding Source

Fiscal 2026 Total Estimated Revenue

FY26 \$1,200,000

Key Revenue Drivers and Assumptions

Highlight 1: Large Federally Funded Projects will generate Gross Receipt Tax.

Highlight 2: Large Federally Funded Projects will generate income through permitting fees.

Revenue Category	FY26 Expected Spend	FY26 Revenue Estimate
BESS Midland Substation STX E-Grid Funding	\$10,000,000 \$500,000	
BESS STT Substations (DCF, Tutu, East End) E- Grid Funding	\$14,000,000	\$700,000
TOTAL:	\$24,000,000	\$1,200,000

Environmental Protection Agency (EPA) Funding Source

Fiscal 2025 Total Estimated Revenue

Key Revenue Drivers and Assumptions

FY25 \$386,308

Highlight 1: Large Federally Funded Projects will generate Gross Receipt Tax.

Revenue Category	FY25 Expected Spend	FY25 Revenue Estimate
Hannah's Rest Waterline Rehabilitation	\$2,480,194	\$124,009
Campo Rico Waterline Rehabilitation	\$2,732,894	\$136,644
Blackbeard's Hill Waterline Rehabilitation	\$1,103,000	\$55,150
Mahogany Estate Waterline Rehabilitation	\$1,410,100	\$70,505
TOTAL:	\$7,726,188	\$386,308

Environmental Protection Agency (EPA) Funding Source

Fiscal 2026 Total Estimated Revenue

FY26 \$810,644

Key Revenue Drivers and Assumptions

Highlight 1: Large Federally Funded Projects will generate Gross Receipt Tax.

Revenue Category	FY26 Expected Spend	FY26 Revenue Estimate
Tank #2 Rehabilitation	\$4,280,000	\$214,000
Hospital Ground Waterline Rehabilitation	\$1,284,000	\$64,200
Norre Gade Waterline Rehabilitation	\$2,784,000	\$139,234
Sara Hill Waterline Rehabilitation	\$4,592,975	\$229,649
AMI Equipment Bulk Order	\$3,271,215	\$163,561
TOTAL:	\$16,212,190	\$810,644

Federal Emergency Management Agency (FEMA) Funding Source					
Fiscal 2026 Total Estimated Revenue	Key	Key Revenue Drivers and Assumptions			
FY26 \$11,503,280 Highlight 1: Large Federally Funded Projects will generate Gross Receipt Tax. *Highlight 2:Large Federally Funded Projects will also generate income through permitting fees. REVENUE BREAKDOWN			•		
Revenue Category	FY25 Expected Spend	FY25 Revenue Estimate	FY26 Expected Spend	FY26 Revenue Estimate	
Hazard Mitigation Underground Projects	\$8,000,000	\$900,000*	\$81,000,000	\$4,550,000*	
Composite Pole Projects	\$75,000,000	\$3,718,000	\$75,000,000	\$3,750,000	
Substation Projects	\$3,000,000	\$150,000	\$8,000,000	\$400,000	
Microgrid Projects			\$20,000,000	\$1,000,000	
BESS ERPP Prudent Replacement Funding			\$10,000,000	\$500,000 SLANDS	
Power Generation ERPP Prudent Replacement Funding			\$20,000,000	\$1,000,000	
Prudent Replacement Potable Water Vertical Infrastructure – St. Croix Tanks and Pump Stations Design Work			\$6,065,613	\$303,280	

TOTAL ESTIMATED REVENUE BREAKDOWN

Fiscal 2025 Total Estimated Revenue

Key Revenue Drivers and Assumptions

Highlight 1: Large Federally Funded Projects will generate Gross Receipt Tax.

FY25 \$5,154,308

Highlight 2:Large Federally Funded Projects will generate income through permitting fees.

Revenue Category	FY25 Expected Spend	FY25 Revenue Estimate
EPA	\$7,726,188	\$386,308
FEMA	\$86,000,000	\$4,768,000
TOTAL:	\$93,726,188	\$5,154,308

TOTAL ESTIMATED REVENUE BREAKDOWN

Fiscal 2026 Total Estimated Revenue

Key Revenue Drivers and Assumptions

Highlight 1: Large Federally Funded Projects will generate Gross Receipt Tax.

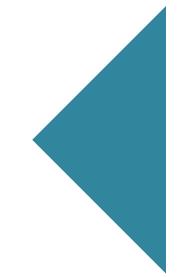
FY26 \$13,513,924

Highlight 2:Large Federally Funded Projects will generate income through permitting fees.

Revenue Category	FY26 Expected Spend	FY26 Revenue Estimate
HUD	\$24,000,000	\$1,200,000
EPA	\$16,212,190	\$810,644
FEMA	\$220,065,613	\$11,503,280
TOTAL:	\$260,277,803	\$13,513,924

THANK YOU









MARCH 21, 2025

VIRGIN ISLANDS PORT AUTHORITY

PRESENTED BY: AVA PENN

VIPA Historical Statistics

VIPA revenues are supported by travelling passenger traffic at our two airports and 14 public seaports.

	2021	2022	2023	2024	¹ 2025
Aviation					
St Thomas	681,201	766,328	706,378	824,142	254,537
St Croix	199,890	208,855	198,678	246,304	77,519
Total Aviation Passengers	881,091	975,183	905,056	1,070,446	332,056
Marine					
Cruise Calls					
St Thomas	19	333	431	425	207
St John	0	17	20	22	24
St Croix	3	35	69	57	41
Total Cruise Calls	22	385	520	504	272
Cruise Passengers					
St Thomas	27,725	790,026	1,512,487	1,550,694	684,045
St John	0	3,059	5,514	5,618	6,436
St Croix	3,841	59,864	177,000	144,930	104,754
Total Marine Passengers	31,566	852,949	1,695,001	1,701,242	795,235
FY2025 - stats are from Oct. 1, 2024 - Jan. 31, 20	25				



Active Capital Projects Payment Status – Summary by Division / District

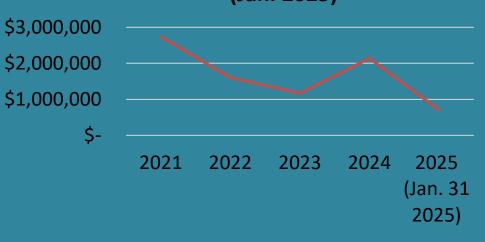
	Paid a/o	
Project Cost	· ·	Balance
	-	29,893,950.68
		11,505,220.84
32,301,941.29	13,913,211.45	18,388,729.84
16,798,469.95	15,355,801.65	1,370,660.30
1,668,867.10	1,435,156.16	233,710.94
15,129,602.85	13,920,645.49	1,136,949.36
65,731,402.64	53,992,470.86	11,738,931.78
64,062,535.54	52,557,314.70	11,505,220.84
1,668,867.10	1,435,156.16	233,710.94
47,431,544.14	27,833,856.94	19,525,679.20
32,301,941.29	13,913,211.45	18,388,729.84
15,129,602.85	13,920,645.49	1,136,949.36
113,162,946.78	81,826,327.80	31,264,610.98
	 16,798,469.95 1,668,867.10 15,129,602.85 65,731,402.64 64,062,535.54 1,668,867.10 47,431,544.14 32,301,941.29 15,129,602.85 	96,364,476.8366,470,526.1564,062,535.5452,557,314.7032,301,941.2913,913,211.4516,798,469.9515,355,801.651,668,867.101,435,156.1615,129,602.851,435,156.1665,731,402.6453,992,470.8664,062,535.5452,557,314.701,668,867.101,435,156.1647,431,544.1427,833,856.9432,301,941.2913,913,211.4515,129,602.8513,920,645.49



VIPA Gross Receipts

		Gross Receipts Paid		
FY21	FY22	FY23	FY24	ғү25 (Jan.31)
\$ 2,739,943.70	\$ 1,599,862.03	\$ 1,170,003.22	\$ 2,141,506.66	\$ 707,742.09
			(FY25 Jan. 31)	\$407,742.09
			(Remaining FY25)	\$300,000.00

VIPA Gross Receipts Paid 2021 - 2025 (Jan. 2025)





Fiscal 20	26 Total Estimated Revenue	Key Revenue Drivers and Assumptions
FY: 26 Aviation	\$2,007,083	STT Aviation: CEKA Runway Rehabilitation STX Aviation: HERA Apron & Runway Reconstruction Projects
FY 26 Marine	\$2,711,686	STTJ Marine: Charlotte Amalie Harbor Dredging & Crown Bay Terminal Improvements (Cargo) Projects STX Marine: Ann E. Abramson Improvement-Freedom Class (Design)

Revenue Category	Project Count (If Applicable)	Revenue Estimate	Fiscal Year			
Gross Receipts	6 STT Aviation Projects	\$1,423,750	2026			
Gross Receipts	1 STX Aviation Projects	\$583,333	2026			
Gross Receipts	6 STT/STJ Marine Projects	\$2,699,186	2026			
Gross Receipts	2 STX Marine Projects	\$12,500	2026			
Gross Receipts	2 Aviation Projects	\$443,750	2027			
Gross Receipts	4 Marine Projects	\$1,081,930	2027			

Anticipated Capital Projects– Summary by Division / District FY 2025 – FY 2027

Anticipated Capital Projects by Division/District FY2025 – FY2027

	FY2025	FY2026	FY2027
Total Projects	32,511,027	94,375,377	30,513,596
Aviation	17,283,334	40,141,666	8,875,000
Marine	15,227,693	54,233,711	21,638,596
STT/STJ	25,677,694	82,458,710	30,513,596
STX	6,833,333	11,916,667	0
Aviation STT	10,850,001	28,474,999	8,875,000
Aviation STX	6,433,333	11,666,667	0
Marine STT/STJ	14,827,693	53,983,711	21,638,596
Marine STX	400,000	250,000	0



Virgin Islands Port Authority Anticipated Capital Projects (Approved Funding)

Fiscal Years 2025 - 2027

Project	Loc.	Division	FY2025	FY2026	FY2027
CEKA Selective Slab Replacement - Construction	STT	Aviation	\checkmark		
Beachcomber Demolition - Construction	STT	Aviation	\checkmark	√	
CEKA Temp ARFF Station Retrofit - Construction	STT	Aviation	\checkmark	1	
CEKA Runway Rehabilitation - Construction	STT	Aviation	\checkmark	1	\checkmark
CEKA Drainage Gut Improvements - Mitigation - Design	STT	Aviation	\checkmark		
CEKA Drainage Gut Improvements - Design	STT	Aviation	\checkmark	1	
Airport System Master Plan - Phase II - Design	STT	Aviation	\checkmark	\checkmark	\checkmark
CEKA ARFF Station Reconstruction - Design	STT	Aviation	\checkmark	\checkmark	
HERA Apron Reconstruction - Construction	STX	Aviation	\checkmark	\checkmark	
HERA Runway Reconstruction - Phase 1 - Design	STX	Aviation	\checkmark		
Charlotte Amalie Harbor Dredging - Environmental Mitigation - Construction	STT	Marine	\checkmark		
Charlotte Amalie Harbor Dredging - Construction	STT	Marine	\checkmark	\checkmark	\checkmark
Crown Bay Terminal Improvements (Cargo) - Design	STT	Marine	\checkmark		
Crown Bay Terminal Improvements (Cargo) - Construction	STT	Marine	\checkmark	\checkmark	\checkmark
UVF Red Hook Terminal Annex - Customs Building - Design	STT	Marine	\checkmark		
Subbase Dry Dock Relocation - Design	STT	Marine	\checkmark		
Enighed Pond Community Park - Design	STJ	Marine	\checkmark	\checkmark	
Enighed Pond Community Park - Construction	STJ	Marine		\checkmark	\checkmark
The Creek Fish Market - Design	STJ	Marine	\checkmark	\checkmark	
The Creek Fish Market - Construction	STJ	Marine		\checkmark	\checkmark
LLB Dock Structural Repairs - Design	STJ	Marine	\checkmark		
Ann E Abramson Improvements - Freedom Class - Design	STX	Marine	\checkmark	~	
Cross Channel Lagoon Dredging - Design	STX	Marine		\checkmark	

Virgin Islands Port Authority Anticipated Capital Projects: (Pending Funding)

Fiscal Years 2025 - 2027

Loc.	Division	FY2025	FY2026	FY2027
STT	Aviation		\checkmark	\checkmark
STT	Aviation	\checkmark	\checkmark	
STT	Aviation			\checkmark
STT	Aviation		\checkmark	\checkmark
STT	Aviation			\checkmark
STT	Aviation			\checkmark
STX	Aviation		1	\checkmark
STT	Marine		\checkmark	\checkmark
STT	Marine		\checkmark	\checkmark
STT	Marine		\checkmark	\checkmark
STT	Marine	\checkmark		
STT	Marine			\checkmark
STJ	Marine		\checkmark	\checkmark
STX	Marine	\checkmark	\checkmark	
STX	Marine		\checkmark	\checkmark
STX	Marine			\checkmark
STX	Marine		\checkmark	\checkmark
STT	Aviation		\checkmark	\checkmark
STX	Marine		\checkmark	\checkmark
	STT STT STT STT STT STT STT STT STT STT	STTAviationSTTAviationSTTAviationSTTAviationSTTAviationSTTAviationSTTAviationSTXAviationSTTMarineSTTMarineSTTMarineSTTMarineSTTMarineSTTMarineSTTMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarine	STTAviationSTTAviationSTTAviationSTTAviationSTTAviationSTTAviationSTXAviationSTTMarineSTTMarineSTTMarineSTTMarineSTTMarineSTTMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarineSTXMarine	STTAviation \checkmark STTAviation \checkmark STTAviation \checkmark STTAviation \checkmark STTAviation \checkmark STTAviation \checkmark STXAviation \checkmark STXAviation \checkmark STTMarine \checkmark STTMarine \checkmark STTMarine \checkmark STTMarine \checkmark STTMarine \checkmark STTMarine \checkmark STXMarine \checkmark STTAviation \checkmark

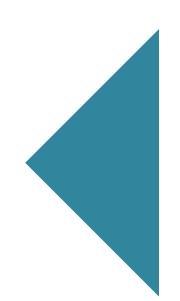




	Virgin Islands Port Authority 24-Month Lookahead Schedule													
					O3 FY2025)									
	Design /			FY	2025		FY2026	FY2	FY2027					
Project	Construction	Loc.	Division	Q3	Q4	Q1	Q2 Q3 Jan Fe Mar Apr M Jun	Q4	Q1	Q2	Q3	Q4		
		677		Apr Ma Ju	Jul Aug Se	Oct Nov De	Jan Fe Mar Apr M Jun	Jul Au Sep	Oct No Dec	Jan Fe Mar	Ap Ma Jun	Jul Aug Sep		
CEKA Parking and Transportation Center	Construction	STT	Aviation	/										
CEKA Selective Slab Replacement	Construction	STT	Aviation											
Beachcomber Demolition	Construction	STT	Aviation											
CEKA Temp ARFF Station Retrofit	Construction	STT	Aviation									<u> </u>		
CEKA Runway Rehabilitation	Construction	STT	Aviation											
CEKA Drainage Ghut Improvements - Mitigation	Design	STT	Aviation											
CEKA Drainage Ghut Improvements - Mitigation	Construction	STT	Aviation											
CEKA Drainage Ghut Improvements	Design	STT	Aviation											
CEKA Drainage Ghut Improvements	Construction	STT	Aviation											
Airport System Master Plan - Phase II	Design	STT	Aviation											
CEKA Fuel Storage Shoreline Protection Repairs	Design	STT	Aviation											
CEKA Fuel Storage Shoreline Protection Repairs	Construction	STT	Aviation											
CEKA Taxiway A East Reconstruction	Design	STT	Aviation											
CEKA Taxiway A East Reconstruction	Construction	STT	Aviation											
CEKA ARFF Station Reconstruction	Design	STT	Aviation											
CEKA ARFF Station Reconstruction	Construction	STT	Aviation											
HERA Taxiway A & B Rehabilitation	Construction	STX	Aviation											
HERA Apron Reconstruction	Construction	STX	Aviation											
HERA Runway Reconstruction - Phase 1	Design	STX	Aviation											
HERA Runway Reconstruction - Phase 1	Construction	STX	Aviation											
Charlotte Amalie Harbor Dredging - Environmental Mitigation	Construction	STT	Marine											
Charlotte Amalie Harbor Dredging	Construction	STT	Marine											
Crown Bay Terminal Improvements (Cargo)	Design	STT	Marine											
Crown Bay Terminal Improvements (Cargo)	Construction	STT	Marine											
UVF Red Hook Terminal Annex - Customs Building	Design	STT	Marine											
UVF Red Hook Terminal Annex - Customs Building	Construction	STT	Marine											
Subbase Dry Dock Relocation	Design	STT	Marine											
Subbase Dry Dock Relocation	Construction	STT	Marine	/										
Subbase Demolition & Abatement	Construction	STT	Marine								/			
Crown Bay Dredging	Design	STT	Marine					The second secon						
Crown Bay Dredging	Construction	STT	Marine											
LLB Ferry Dock Terminal Improvements	Construction	STJ	Marine											
Enighed Pond Community Park	Design	STJ	Marine											
Enighed Pond Community Park	Construction	STJ	Marine											
The Creek Fish Market	Design	STJ	Marine											
The Creek Fish Market	Construction	STJ	Marine											
LLB Dock Structural Repairs	Design	STJ	Marine											
LLB Dock Structural Repairs	Construction	STJ	Marine											
AEA Marine Facility - Tender Lander Pier	Construction	STX	Marine											
Wilfred 'Bomba' Allick Terminal Improvements	Design	STX	Marine											
Wilfred 'Bomba' Allick Terminal Improvements	Construction	STX	Marine											
Cross Channel Lagoon Dredging	Design	STX	Marine	1										
Cross Channel Lagoon Dredging	Construction	STX	Marine											
Ann E Abramson Improvements - Freedom Class	Design	STX	Marine											
Ann E Abramson Improvements - Freedom Class	Construction	STX	Marine											
· · · · · · · · · · · · · · · · · · ·		STX												
Ann E Abramson Marine Facility Structural Repairs	Construction	51X	Marine											

THANK YOU







2025 SPRING REVENUE ESTIMATING CONFERENCE



DEPARTMENT OF FINANCE

ACTUALS YTD THRU FEBRUARY 28TH FISCAL YEAR 2025

PRESENTED BY: KETURAH NURSE AND NATIFAH TODMAN

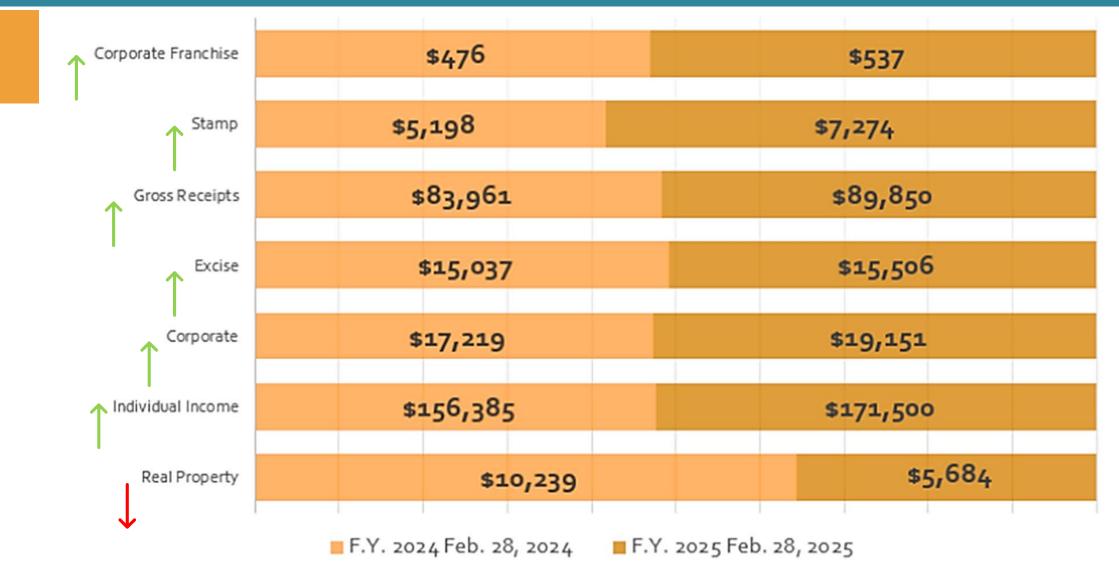
Outline

- General Fund Revenues
- Bank II Revenues
- We Need You!

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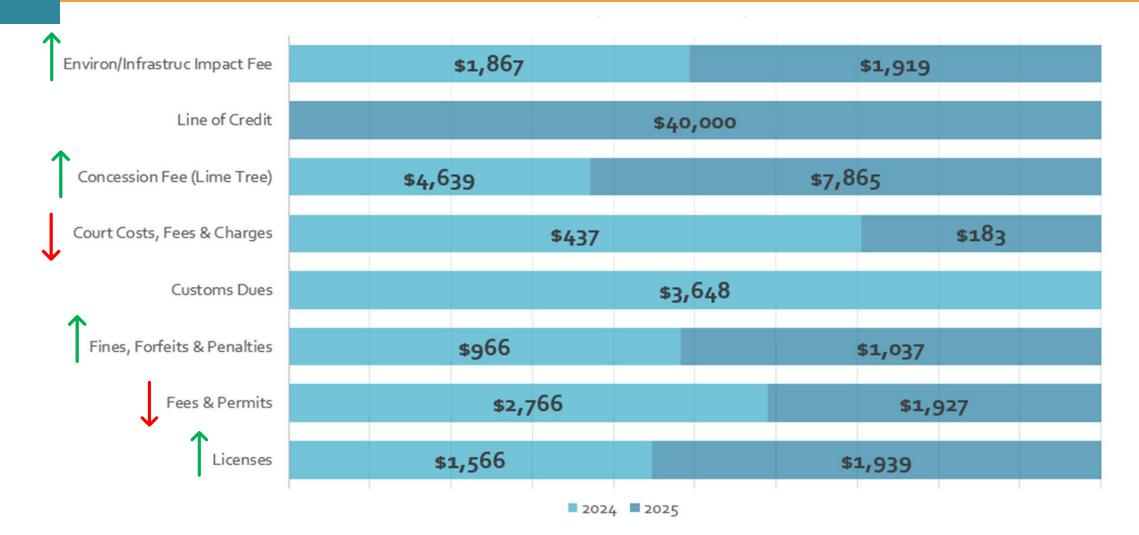
General Fund YTD Tax Collection Category (Actuals)



Figures are represented by the ooo's



General Fund YTD Revenue Collections Category (Actuals)



Figures are represented by the ooo's



Special and Other Funds YTD Collections





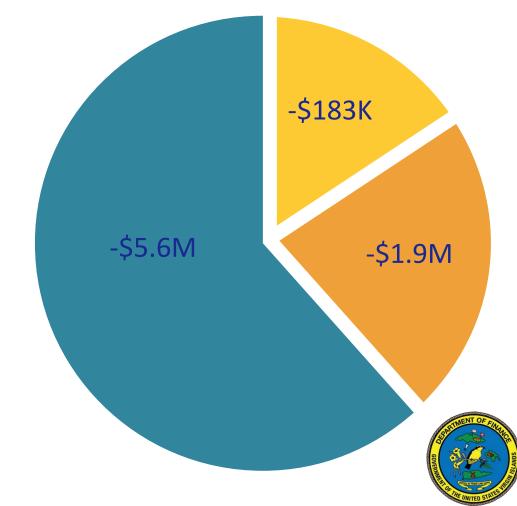
Branda Carry Bunda Casty



Significant Drop in Revenue Sources:

ENT OF THE VIRGIN ISLANDS

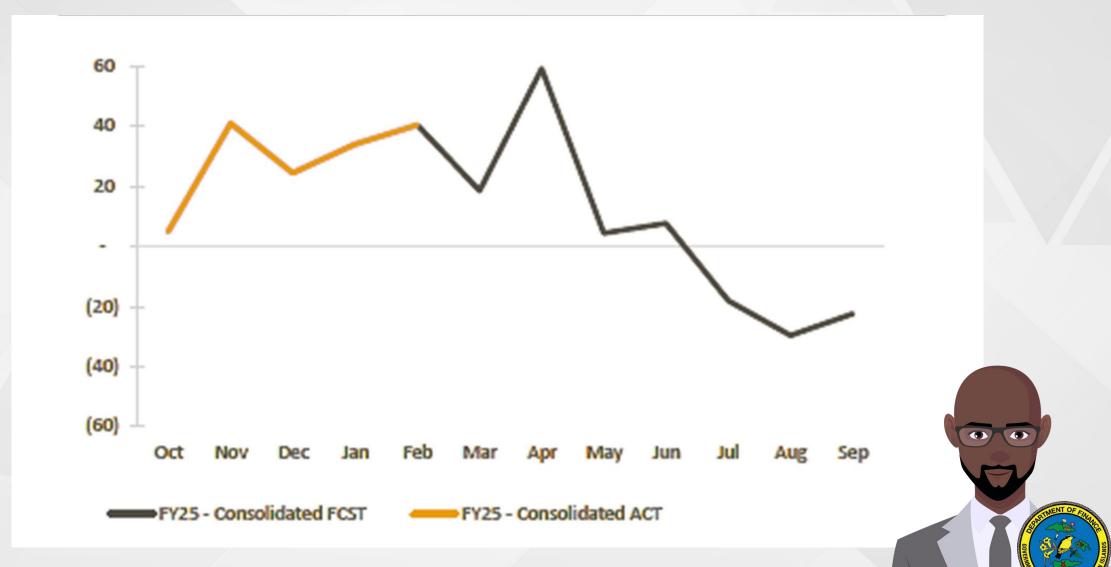
										OF FINANCE, TREASU RAL FUND STATEMEN FISCAL YEAR 2025												
Period Ending Feb-2025																	TOTAL AL				Pa	ge 1
	COLLE	CTIONS	ST. THE	OMAS-ST.JOHN	CUM	ULATIVE	cou	ECTIONS	cou	ST. CROIX	CUMI	JLATIVE	_	MONTHLY	cou	LECTIONS	TOTAL A	LISU	CUMI	JAT	VE	
		F.Y. 2024		F.Y. 2025		F.Y. 2025		F.Y. 2024		F.Y. 2025		F.Y. 2025		F.Y. 2024		F.Y. 2025	56		F.Y. 2024		F.Y. 2025	56
DESCRIPTION	E.	eb. 29, 2024	Fe	ib. 28, 2025	- F	Feb. 28, 2025		Feb. 29, 2024		Feb. 28, 2025	F	eb. 28, 2025	- 1	Feb. 29, 2024		Feb. 28, 2025	INC/DEC		Feb. 29, 2024		Feb. 28, 2025	INC/DEC
TAXES:																						
Real Property		564,583		649,535		3,989,114		135,153		293,160		1,695,856		699,736		942,695	35%		10,239,303		5,684,970	-44%
Individual Income		14,066,251		36,266,166		127,987,344		4,863,118		6,610,807		43,471,895		18,929,368		42,876,974	127%		156,384,586		171,459,239	10%
Corporate		1,348,640		1,414,187		14,217,627		12,899		202,063		4,933,239		1,361,539		1,616,250	19%		17,219,042		19,150,866	11%
Excise		3,379,189		2,671,236		13,443,135		335,236		517,802		2,062,660		3,714,425		3,189,038	-14%		15,036,601		15,505,795	3%
Gross Receipts		12,520,444		18,041,830		68,568,320		4,161,117		4,068,161		21,281,293		16,681,561		22,109,991	33%		83,961,399		89,849,614	7%
Payment in Lieu of Taxes(Lime Tree)																	n/a					n/a
Stamp		1.082,833		1,075,356		5,671,723		337,438		403,825		1,601,876		1,420,271		1,479,182	4%		5,197,579		7,273,599	40%
Corporate Franchise		242,676		5,407		496.806		5,368		14.007		39,754		248,045		19,415	-92%		476,366		536,560	13%
Inheritance						-						-					n/a		-			n/a
TOTAL TAXES	s	33,204,616	\$	60,123,719	\$	234,374,069	\$	9,850,329	\$	12,109,826	s	75,086,574	\$	43,054,945	\$	72,233,545	68%	\$	288,514,876	\$	309,460,643	7%
OTHER REVENUES:			-																			
Malpractice Insurance																						n/a
Licenses		28,128		261,386		1,344,977				128,850		594,211		28,128		390,235	1287%		1,566,392		1,939,188	24%
Fees & Permits		436,424		193,317		1,409,711		193,071		182,283		517,687		629,495		375,600	-40%		2,765,866		1,935,188	-30%
Fines & Penalties		151,778		111,300		744,414		30,359		72,835		292,509		182,137		184,135	18		966,393		1,036,922	7%
Interest Earnings		101,170		111,000				-		12,033		232,505		100,137		104,133	n/a		500,355		1,000,022	n/e
Custom Dues																	n/a		3.647.504			-100%
Court Cost, Fees & Charges		61,402		3,546		98,876		30,702		3,918		84,078		92,104		7,464	-92%		437,189		182,954	-58%
Miscellaneous Revenues		01,402		3,340		36,676		30,702		3,910		64,076		52,104		7,404	-92%		437,189		102,994	-30%
Concession Fee (Lime Tree Bay)												7,865,004					n/a		4,639,065		7,865,004	70%
		594,475		512.225		1.918.975						7,865,004		594,475		512,225	-14%		1,867,210			3%
Environ/Infrastruc/Impact Fee								-				-									1,918,975	
Franchise Fee		163,818		151,351		306,208								163,818		151,351	-8%		335,086		306,208	-9%
Miscellaneous Service Charge		142,793		96,803		469,758		52,112		50,788		218,372		194,904		147,590	-24%		631,985		688,129	9%
Principle & Interest (Limetree Bay)		-		•		-		-				-		-		-	n/a		-			n/a
TOTAL OTHER REVENUES	\$	1,578,818	\$	1,329,928	\$	6,292,918	\$	306,243	\$	438,673	s .	9,571,861	\$	1,885,061	\$	1,768,601	-6%	\$	16,856,692	\$	15,864,779	-6%
TOTAL OPERATING INCOME	\$	34,783,434	\$	61,453,647	\$	240,666,987	\$	10,156,572	\$	12,548,498	s	84,658,435	\$	44,940,006	\$	74,002,146	65%	\$	305,371,568	\$	325,325,422	7%
OTHER FINANCING SOURCES:			-																			
Lottery Contribution																	n/a		64,300			-100%
Line of Credit						40,000,000				1		1				1	n/a		-		40,000,000	n/a
TOTAL CONTRIBUTIONS	\$		\$	-	\$	40,000,000	\$	-	\$		s		\$	-	\$			\$	64,300	\$	40,000,000	
TOTAL REVENUES	\$	34,783,434	\$	61,453,647	٤_	280,666,987	\$	10,156,572	s	12,548,498	s	84,658,435	\$	44,940,006	\$	74,002,146	65%	\$	305,435,868	s j	365,325,422	20%
																				1)	5	



Growth in Specific Areas:

ral Fund Statement of Revenue is subect to material change and does not account for post period adju

FY25 MONTHLY ENDING AVAILABLE CASH BALANCE - CONSOLIDATED



He standard



	TITLE	PURPOSE
100	CASHIER DRAWER CONTROL	The purpose of this policy is to establish best practices for cashiers' control of a cash drawer.
101	CHECKS AND CHECK CASHING	The purpose of this policy is to establish check types that will be accepted as a negotiable instrument.
102	SEGREGATION OF DUTIES (PREVENTIVE & DETECTIVE)	The purpose of this policy is to strengthen internal control to reduce the risk of mistakes and inappropriate actions through the segregation of duties. It helps fight fraud by discouraging collusion.



THANK YOU!!

Questions?







FY 2026 Revenue Outlook

MARCH 21, 2025

OFFICE OF MANAGEMEN AND BUDGET

PRESENTED BY: JULIO RHYMER, SR - DIRECTOR

Individual Income Bureau of Revenue Data

FY 2023 Actuals	FY 2024 Actuals	FY 2025 Proposed	FY 2025 Revised	FY 2026 Estimates
\$437,279,538.62	\$401,189,572.54	\$502,387,131.00	\$424,503,542.19	\$414,146,513.00

- Tax Revenue declined since FY 2022 for a high of \$461,345,806.68.
- FY 2025 proposed revenue of \$502,387,131.00 has been revised downward to \$424,503,542.19. which is inline with historical monthly trends.
- FY 2026 revenue estimate of \$414,146,513.00 is a cautiously conservative estimate due to the current economic environment and uncertainties.



Corporate Income Bureau of Revenue Data

FY 2023 Actuals	FY 2024 Actuals	FY 2025 Proposed	FY 2025 Revised	FY 2026 Estimates
\$84,492,477.28	\$65,674,842.58	\$100,248,228.00	\$82,516,855.01	\$74,818,323.00

- Tax Revenue has declined since FY 2022 for a high of \$109,290,732.
- FY 2025 proposed revenue of \$82,516,855.01.
- FY 2026 revenue estimate of \$74,818,323.00 is a cautiously conservative estimate due to current economic environment and uncertainties.
- Will assume additional revenues from **PROJECTS**.



Other Revenues Taxes

FY 2023 Actuals	FY 2024 Actuals	FY 2025 Proposed	FY 2025 Revised	FY 2026 Estimates
\$331,625,743.66	\$339,151,040.35	\$361,348,095.00	\$363,502,576.43	\$367,336,165.09

- FY 2025 proposed revenue of \$361,348,095.00 has been revised upward to \$363,502,576.43 which is based on historical monthly trends and the FY 2026 projection at \$367,336,165.09.
- FY 2026 total for: Gross Receipts Tax, \$234,744,444.91; Excise Tax, \$39,834,500.44 and Franchise Tax, \$5,556,708.00.
- FY 2026 total for Real Property Tax is projected at \$65,600,000.00.
- FY 2026 revenue will assume additional revenues from **PROJECTS**.



Other Revenues Fees

FY 2023 Actuals	FY 2024 Actuals	FY 2025 Proposed	FY 2025 Revised	FY 2026 Estimates
\$64,239,857.09	\$68,803,742.00	\$76,820,492.00	\$81,445,490.15	\$82,946,271.62

- FY 2025 Proposed revenue of \$76,820,492.00 has been revised upward to \$81,445,490.15.
- FY 2026 revenue estimates of \$82,946,271.62 shows a conservative increase due to the uncertainty of the current economic climate.
- Major revenue estimates for: License \$3,948,376.84; Fines, Forfeitures, Penalties \$2,911,227.02; and Fees and Permits, \$7,526,140.99.



Revenue Outlook

(Not Including Transfers Out)

FY 2023 Actuals	FY 2024 Actuals	FY 2025 Proposed	FY 2025 Revised	FY 2026 Estimates
\$876,606,632.83	\$841,093,492.16	\$1,009,940,410.00	\$931,095,005.48	\$916,922,931.91

- Revenues have decline since FY 2022 from \$972,720,384.49.
- FY 2025 \$1,009,940,410.00 has been revised downward to \$931,095,005.48.
- FY 2026 total of \$916,922,931.91 shows a conservative decrease to due to the uncertainties of the current economic climate.
- FY 2026 revenue estimate, will assume additional revenues from PROJECTS.



THANK YOU



